## SUSTAINABILITY PLAN April 20, 2021



**Prepared by:** 



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## SPECIAL PURPOSE REPORT

Rick Eberly, Town Manager and Members of the Town Council Town of Cedar Lake 7408 Constitution Avenue Cedar Lake, Indiana 46303

In connection with the Sustainability Plan ("Plan") for the Town of Cedar Lake ("Town"), we have at your request, prepared this special purpose report. The purpose of this report is to provide management with a guide and useful information regarding projections, estimates and allocations of future receipts and disbursements and should not be used for any other purpose.

Projected operating receipts and disbursements, debt service and capital project estimates are based on management's assumptions as of the date of this report. As circumstances arise and the priority of needs change, amendments to this Plan may be needed.

The general comments, notes and assumptions presented in this Plan are an integral part to this special purpose report. The exhibits and amortization schedules are provided as supplementary information for additional analysis.

The information presented in this report is designed to provide management with a guide for future receipts and spending. It is only intended as a baseline reference in connection with the development of future budgets and spending plans. However, projected receipts and disbursements have been selected and allocated among the Town's various funds to provide the Town with sustainable operations, an appropriate capital improvement plan and sufficient cash balances.

O.W. Krohn & Associates LLP

O.W. Krohn & Associates LLP

April 20, 2021

## GENERAL COMMENTS AND NOTES

Over the past 5 years, the Town's population has increased approximately 10.7% and the certified net assessed value of the Town has grown approximately 34.9% (an average of 8.7% per year). As the Town continues to grow, public services required will grow as well. Operational increases may include the need for additional police and fire officers and increases in road and public works maintenance. The additional population served may also require more general Town administrative services and quality of life needs.

More significant operation increases presented in this plan include the addition of 2 police officers and 1 fire officer prior to the end of 2025. As of 2021, there were approximately 22 full-time police and 13 full-time fire officers for an estimated 13,308 (*Exhibit D*) residents within the Town. To maintain a similar level of officers to residents for the increasing population, an additional full-time police officer will be required every 2 years and an additional full-time fire officer every 3 years (assuming approximately 375 additional residents per year). Additional public safety officers could be needed if the population exceeds growth estimates or if increased call volumes are experienced.

Additionally, this Plan presents 5% salary and wage adjustments for public safety officers. The Town has at times had difficulty maintaining its public safety officers and staff. These salary and wage adjustments are proposed to make the Town's pay more competitive.

More residents may require increase public works and administrative services as well. Presented in the plan is the hiring of an additional full-time public works employee in 2023. Utility operations are proposed to have the same adjustments as with public works. Increases in public works maintenance contracts and overtime for employees are also presented. Management of the Town was reorganized in late 2020 and no additional administrative positions have been included. Administrative and public works employees of the Town are proposed to have 3% salary and wage adjustments annually.

Salaries and wages and employee benefits are the largest disbursements of the Town; and thus, require the most additional funding when adjusted. Other operating disbursements presented include annual or periodic inflationary adjustments. Additional notes and assumptions are provided on a fund-by-fund basis.

Along with a growing population and increasing net assessed value are related increases in revenues. Growth in population and assessed value will provide more property taxes, local income taxes and certain miscellaneous revenues on an annual basis. These recurring revenue increases will provide for the additional operating costs of the Town. The increase in certified net assessed value of 34.9% has decreased the tax rate of the Town by approximately 28.6% since 2017 (tax rate of \$0.8083 to \$0.5772, see *Exhibit A*). The issuance of property tax supported debt may be a mechanism to provide additional capital funding for projects without significantly impacting historic tax rates.

The capital project requirements of the Town are increasing. Several developments are currently under-way and projects related to these developments, as well as current Town needs, will require funding. These projects include road paving and improvement, utility main extensions, treatment plant expansion and quality of life and park projects. In addition to these projects, aging infrastructure and deteriorating lake conditions also need addressed.

## GENERAL COMMENTS AND NOTES (CONTINUED)

Some of those recurring revenues mentioned above will accrue and provide funding for road improvement projects and capital equipment purchases and leases. TIF property tax revenues will provide funds for various capital projects of the TIF District and Town, including the Ecosystem Clean-Up project. Some non-recurring revenues such as connection and tap fees will be used to provide funding for the utility capital improvements. Park impact fees will be used to fund various park and quality of life projects. Additional notes to these projects as well as unidentified future projects and potential funding are provided.

# SUMMARY OF PROJECTED CASH BALANCES

### NOTES TO SUMMARY OF PROJECTED CASH BALANCES

This schedule provides details regarding the end-of-year cash balances for the funds selected. It brings together the various projections and changes in cash and serves as a good reference to significant fund cash reserves. It has been divided into several different categories depending on the various fund functions. Overall, the selected civil fund cash balances remain relatively stable. In years where cash deficits are projected, major projects are set to begin. See page 6.

#### General Fund

A large majority of the Town's operations are provided through the General Fund. It is imperative that this fund maintains near level cash balances. Later years presented show slightly decreasing cash balances. If the Town spends approximately 85% of its budget, as opposed to over 90% presented, cash balances may increase. A balanced budget and projections are provided for this fund.

#### Road and Public Works Funds

The primary function of this set of funds is to maintain Town roads. Some road improvement projects are also funded through these funds. Cash balances are projected to decrease in these funds as major road repairs and improvements to the Town are needed.

#### Capital and Cumulative Funds

The main purpose of these funds is to provide funds for capital outlays needed by the Town. Funds may accumulate in these funds for future capital projects. Cash balances for these funds fluctuate on a year-to-year basis. Public safety funds begin to accumulate by 2025 and these funds can be used for essentially any public safety purpose.

#### Other Major Funds

These funds are all unique in their purposes.

#### TIF Funds

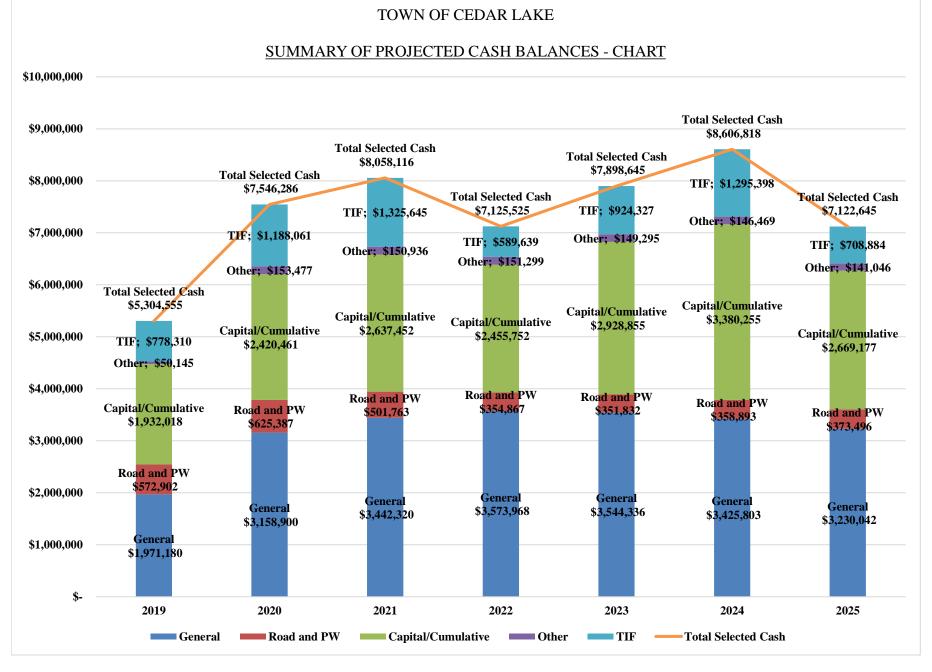
TIF funds received by the Town are accumulated and spent based on capital project needs of the Town. TIF funds provide the TIF district and the Town much needed improvements and will fund much of the Ecosystem Clean-Up Project. Funds fluctuate as TIF revenues are received and capital improvement projects begin.

#### Selected Utility Funds

Utility cash balances should be maintained according to any ordinances for outstanding debt. Appropriate cash balances and any requirements are met in this Plan. The utilities should be self-sufficient on their own and will also provide funding for various civil projects.

#### SUMMARY OF PROJECTED CASH BALANCES

	Actual			Projected		
	2020	2021	2022	2023	2024	2025
SELECTED CIVIL FUNDS						
General Fund:						
General	\$ 3,158,900	\$ 3,442,320	\$ 3,573,968	\$ 3,544,336	\$ 3,425,803	\$ 3,230,042
Road and PW Funds:	10 (02	20.746	<i>(</i> ( ) 17	77.026	00,000	105.052
MVH MVH Restricted	49,693 284,877	30,746 175,609	66,817 22,063	77,036 22,063	90,699 22,063	105,052 22,063
LRS	290,817	295,408	265,987	252,733	246,131	246,381
Road and PW Subtotals	625,387	501,763	354,867	351,832	358,893	373,496
Capital/Cumulative Funds:						
Casino Gaming CCD	232,340	278,340	96,340	146,340	201,340	261,340
CCI	338,148 15,416	283,862 8,815	195,461 12,991	200,648 15,467	163,698 18,767	148,177 20,416
EDIT	624,533	568,449	310,312	370,427	438,821	513.628
Public Safety	98,345	101,107	103,869	119,294	141,050	169,137
Park Impact Fee	1,111,679	1,396,879	1,736,779	2,076,679	2,416,579	1,556,479
Capital/Cumulative Subtotals	2,420,461	2,637,452	2,455,752	2,928,855	3,380,255	2,669,177
Other Major Funds: Park & Rec NR	2,782					
RDC General	19,579	30,445	31,845	32,324	33,470	33,553
LC Solid Waste	34,116	68,491	67,454	64,971	60,999	55,493
Rose Garden Infrastructure	97,000	52,000	52,000	52,000	52,000	52,000
Other Major Funds Subtotals	153,477	150,936	151,299	149,295	146,469	141,046
<b>TIF Funds:</b> TIF Allocation (Consolidated)	1,188,061	1,325,645	589,639	924,327	1,295,398	708,884
The Anocation (Consolidated)	1,100,001	1,525,045	389,039	924,327	1,295,598	708,884
Total of Selected Civil Funds	\$ 7,546,286	\$ 8,058,116	\$ 7,125,525	\$ 7,898,645	\$ 8,606,818	\$ 7,122,645
SELECTED UTILITY FUNDS						
Water Hitliter Frender						
Water Utility Funds: Operating	\$ 671.829	\$ 4,852,025	\$ 1,301,523	\$ 1,725,271	\$ 2,214,519	\$ 2.838.649
Development	249,106	379,626	\$ 1,501,525 510,146	885,146	1,260,146	1,135,146
Development - Restricted	161,155	161,155	161,155	161,155	161,155	161,155
Total of Selected Water Funds	\$ 1,082,090	\$ 5,392,806	\$ 1,972,824	\$ 2,771,572	\$ 3,635,820	\$ 4,134,950
Wastewater Utility Funds:						
Operating	\$ 304,941	\$ 285,043	\$ 287,307	\$ 306,768	\$ 351,335	\$ 409,840
WWTP Special	8,164,524	8,714,524	8,264,524	8,814,524	9,364,524	7,914,524
Development	3,417,324	3,077,324 119,384	237,324	897,324	1,557,324 173,384	2,217,324 191,384
Depreciation Improvement	101,384 120,235	119,384	137,384 120,235	155,384 120,235	173,384 120,235	191,384
Total of Selected Wastewater Funds						\$ 10,853,307
Total of Selected Wastewater Funds	\$ 12,108,408	\$ 12,316,510	\$ 9,046,774	\$ 10,294,235	\$ 11,566,802	\$ 10,855,507
Stormwater Utility Funds:						
Operating	\$ 285,427	\$ 174,661	\$ 128,731	\$ 137,298	\$ 150,260	\$ 167,491
Improvement	284,086	86,086	36,086	186,086	336,086	486,086
Total of Selected Stormwater Funds	\$ 569,513	\$ 260,747	\$ 164,817	\$ 323,384	\$ 486,346	\$ 653,577
Garbage Fund:						
Garbage	\$ 847,523	\$ 753,115	\$ 879,039	\$ 1,004,442	\$ 1,128,444	\$ 750,138
			,,	,		



See General Comments and Notes and Notes to Summary of Cash Balances

# CAPITAL IMPROVEMENTS AND EQUIPMENT REPLACEMENTS

## NOTES TO CAPITAL IMPROVEMENT PLAN CIVIL FUNDS PROJECTS

#### **Public Works Projects:**

## 129<sup>th</sup> Avenue

This project includes the repaving of 129<sup>th</sup> Ave. from US41 to Parrish. The bid was awarded on 3/23/2021 in the amount of approximately \$690,000. The Town will be responsible for financing half of the estimated project costs as the Town is set to receive a Community Crossings Matching Grant ("CCMG"). The Town's portion of the project will be paid with MVH, EDIT and Rose Garden funds. This will be done in the spring and summer of 2021.

## Parrish Avenue - 133<sup>rd</sup> to 137<sup>th</sup>

This project includes the repaving of Parrish Ave. between 133<sup>rd</sup> Ave. and 137<sup>th</sup> Ave. as well as some stormwater improvements and sidewalk replacement. CCMG monies have been applied for and if successful, the cost should be roughly \$450,000. If no CCMG monies are granted, Stormwater and TIF funds will pay the remaining unfunded portion. The project is proposed to begin sometime in 2021.

#### 133<sup>rd</sup> and King

This project includes intersection signalization in front of Hanover High School. The costs to the Town should not exceed \$65,000 for this project as it is a federal aid project, and the school corporation is contributing \$27,000 toward the project. TIF funds will be used to pay the Town's cost. The project is to begin and be completed in summer 2021.

#### Fairbanks Street

This project includes the repaving of the portion of the road from 129<sup>th</sup> Ave. to 133<sup>rd</sup> Ave. This is another project in which CCMG monies have been applied, and if successful, this project would cost roughly \$110,000. (Any potential funding from the CCMG application have not been assumed.) All costs related to this project, regardless of grant awards, will be paid with Garbage funds. The project is proposed to begin in 2021.

#### Highlands Subdivision

This project includes the repaving of several streets within the Highlands subdivision. This will include some street lighting improvements as well. The total cost of this project is estimated at \$727,000. Funding for the project will come from MVH, Casino and Stormwater funds. It is proposed that this project begins in 2022; however, if funds become available this project may begin in 2021.

#### Founder's Creek

This project includes the installation of a trail connecting Lemon Lake Park with Morse Street. The estimated cost of the project is \$1,600,000 and is proposed to begin in 2025. The Town has submitted an application for grant funding from the Northwest Indiana Regional Planning Commission ("NIRPC"). It is proposed that Park Impact Fees will pay any remaining unfunded costs.

## NOTES TO CAPITAL IMPROVEMENT PLAN CIVIL FUNDS PROJECTS (CONTINUED)

#### **Public Works Projects (continued):**

#### Morse Street Corridor

This project includes the installation of a pedestrian walkway around the northeast quadrant of the lake. The cost of this project is estimated at \$3,200,000. The Town is seeking NIRPC funding for this project. In addition, there is potential for other federal and local funding for this project. There is also potential for some private commercial funding for this project. Preliminary engineering expenses for this project are estimated to be incurred and paid with NIRPC funding in 2023. Additional NIRPC funding is anticipated to be received in 2025 for construction costs, per NIRPC Project Plan. It is proposed that Park Impact Fees and TIF funds will pay for the remainder of the construction costs. TIF funds will provide any shortfall due to lack of NIRPC funding.

#### Lakeshore Drive

This project includes the installation of a sidewalk and watermain that extends from 133<sup>rd</sup> Ave. to the Town Hall. The estimated cost of the project is \$3,000,000. The Town is anticipated to seek NIRPC funding for this project. In addition, there is potential for other federal and local funding for this project. It is assumed that half of the project is covered with NIRPC funding and the remaining half is covered by the Town evenly with TIF, Water and Garbage funds. If no NIRPC or other grant funds are received, Water and Stormwater funds will cover the shortfall. The project is proposed to begin in 2025.

## **Special Projects:**

#### Ecosystem Clean-Up

This project includes the clean-up of Cedar Lake at an estimated cost of \$5,500,000. This involves dredging sediment from the lake over a 2 to 3-year period as well as other general lake and clean-up improvements. The project also includes a total re-stocking of the fish population. The re-stocking of the lake would be done by and paid for by the IDNR. Stormwater is to pay the preliminary engineering expenses of \$448,000; \$58,000 for phase I and approximately \$390,000 for phase II. The remainder of the project will primarily be funded in 2022 via a TIF bond issue, TIF cash and EDIT cash. The proposed TIF bond issuance of \$3,500,000 is proposed to occur sometime in 2022. The TIF debt is proposed to have a term of 10-years with an interest rate of 3.0%. As additional revenues become available or if utility components to the project are presented, stormwater as well as other utility funds may help pay for additional improvements.

#### Illustrative Financing

An issuance of \$2,500,000 of GO debt to occur in 2023 is also presented for illustration of the estimated impacts on the Town's property tax rate. This bond too is proposed to have a 10-year term with an interest rate of 3.0%. The Town currently only has one bond issue contributing towards its GO debt limit. A \$2,500,000 issue in 2023 would be under the estimated debt limit by approximately \$1,500,000 (*Exhibit C*). Potential lease rental bond issued through the Redevelopment Authority would avoid approaching any debt limit. The bond or lease rental bond would be payable via property taxes, but because of the increasing certified net assessed value of the Town, the tax rate is likely to remain relatively level. See *Exhibits A and B*.

## NOTES TO CAPITAL IMPROVEMENT PLAN CIVIL FUNDS PROJECTS (CONTINUED)

#### **Potential Future Projects and Funding:**

#### Public Safety and Town Hall Facilities

The Town is in need of a new municipal building, specifically in need of a new public safety facility and public meeting space. It has been proposed that the Town may purchase the school facilities adjacent to the Fire Department facilities. Funding for this project is yet to be established, but potential debt issuance with an associated property tax levy outside the maximum levy limitations is an option.

#### Unidentified Future Road Improvement Projects

Additional road improvement projects not identified may arise. Potential funding for these projects could also include a debt issuance. Other sources of funding for these projects could include contributions from the water, wastewater, stormwater and garbage utilities. As these projects arise, this Plan should serve as a good reference for funds available.

#### Park Master Plan Projects

The Town currently has a master park plan that has identified various park and quality of life improvements. These improvements also do not have an established funding source. Potential funding sources for these projects include the current park impact fees, economic development monies or a potential bond or lease financing. A Park District/Department could be established to assess the park situation and needs of Town residents to develop project planning and potential financing. More of this is covered under the *Park Impact Fees Fund Assumptions*.

## NOTES TO CAPITAL IMPROVEMENT PLAN UTILITY FUNDS PROJECTS

Some Civil Funds projects include contributions from utility funds, but the utility projects below are payable solely or a substantial majority from utility revenues.

## Water Utility Projects:

## East Side Water Tower

This project includes the construction of a new water tower for the East Side System. Current project estimates for the water tower are approximately \$3,900,000 and is to be funded through the issuance of water revenue bonds. It is anticipated that this project will begin sometime in 2021; however, due to IURC regulation, the project may be delayed. The Plan proposes that debt is issued late in 2021 with construction beginning in 2022. Debt service payments on the proposed bond issue would begin in 2022.

## Wastewater Utility Projects:

## West Side Interceptor - Phase I

This project is the first phase of the West Side Interceptor improvements and is proposed to be paid with the Wastewater Development funds. This fund was established to collect developer fees for the purpose of raising funds for the West Side Interceptor.

#### West Side Interceptor – Phase II

This project is estimated project costs for Phase II of the West Side Interceptor project is approximately \$10,000,000. Projected cash on hand in the WWTP Special Fund could help fund this project. Approximately \$8,000,000 in funds are projected to be available by the end of 2022.

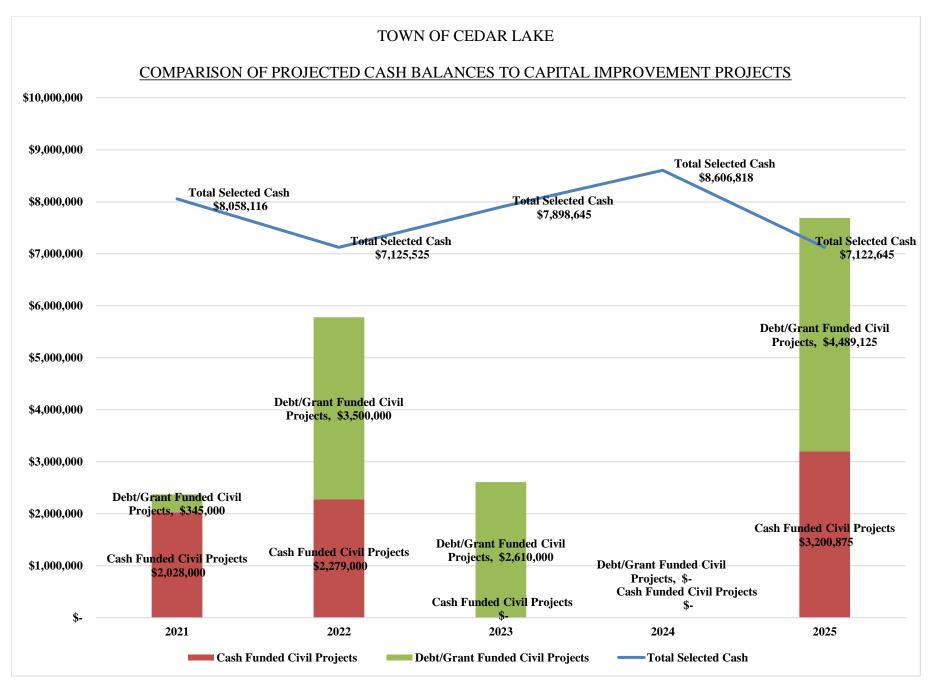
#### Potential Lowell Wastewater Treatment Plant Expansion Project

The Town of Lowell is currently proposing wastewater treatment plant improvements. The Town of Cedar Lake will be responsible in funding 50% of these improvements through the Agreement with the Town of Lowell and the Joint Management Oversight Board. Current estimated project costs of \$2,000,000 are proposed with Cedar Lake and Lowell sharing the cost. The utility currently has funds available for these projects.

#### CAPITAL IMPROVEMENT PLAN - SCHEDULE

						Cumulative	
	2021	2022	2023	2024	2025	Totals	Notes
CIVIL FUNDS PROJECTS							See Funding Sources for dollar breakdown details
Public Works Projects:							
129th Avenue	\$ 690,000					\$ 690,000	CC Grant, MVH (restr), EDIT and Rose Garden
Parrish Ave - 133rd to 137th	\$ 090,000 900,000					\$ 090,000 900,000	
133rd and King	115,000					115,000	1
Fairbanks Street	220,000					220,000	
Highlands Subdivision	220,000	\$ 727,000				727,000	0 1
Founder's Creek		\$ 727,000			\$ 1,600,	· · · · · · · · · · · · · · · · · · ·	
Morse Street Corridor			\$ 110,000		\$ 1,000, 3,090,		1
Lakeshore Drive			φ 110,000		3,000,		· · · · · · · · · · · · · · · · · · ·
Lakeshole Drive					5,000,	5,000,000	Totonital grants, TIT, Water and Garbage
Special Projects:							
							SW for prel eng; then funded via TIF funds, TIF debt and
Ecosystem Clean-Up	448,000	5,052,000				5,500,000	EDIT cash
Illustrative Bond Funded Project			2,500,000			2,500,000	Bond funded; illustration
	2 272 000	<b>5 55</b> 0 000	2 (10 000		<b>5</b> (00)	10.452.000	
Subtotals	2,373,000	5,779,000	2,610,000	-	7,690,	18,452,000	
Less Future Bonds and Grants	(345,000)	(3,500,000)	(2,610,000)		(4,489,	(10,944,125)	) Per Management assumptions; see <i>Funding Sources</i>
	(* ** ,* ** *)	(0,000,000)	(_,,,		(1,100),	(10,9 1,122	<u>/</u> · · · · · · · · · · · · · · · · · · ·
Net Civil Funds Projects Totals	\$ 2,028,000	\$ 2,279,000	\$ -	\$ -	\$ 3,200,	<u> </u>	_
							_
UTH ITY FUNDS DDA IFOTS							
UTILITY FUNDS PROJECTS							
Water Utility Projects:							
East Side Water Tank	\$ 3,900,000					\$ 3,900,000	Debt funded
							=
Wastewater Utility Projects:							
West Side Interceptor - Phase I	\$ 1,000,000	\$ 3,500,000				\$ 4,500,000	WW Development
West Side Interceptor - Phase II						-	WW Development
WWTP Expansion Project*		1,000,000			\$ 2,000,	3,000,000	WWTP Special Fund
Total Wastewater Projects	\$ 1,000,000	\$ 4,500,000	\$ -	\$ -	\$ 2,000,	000 \$ 7,500,000	=

\* In conjunction with the Town of Lowell.

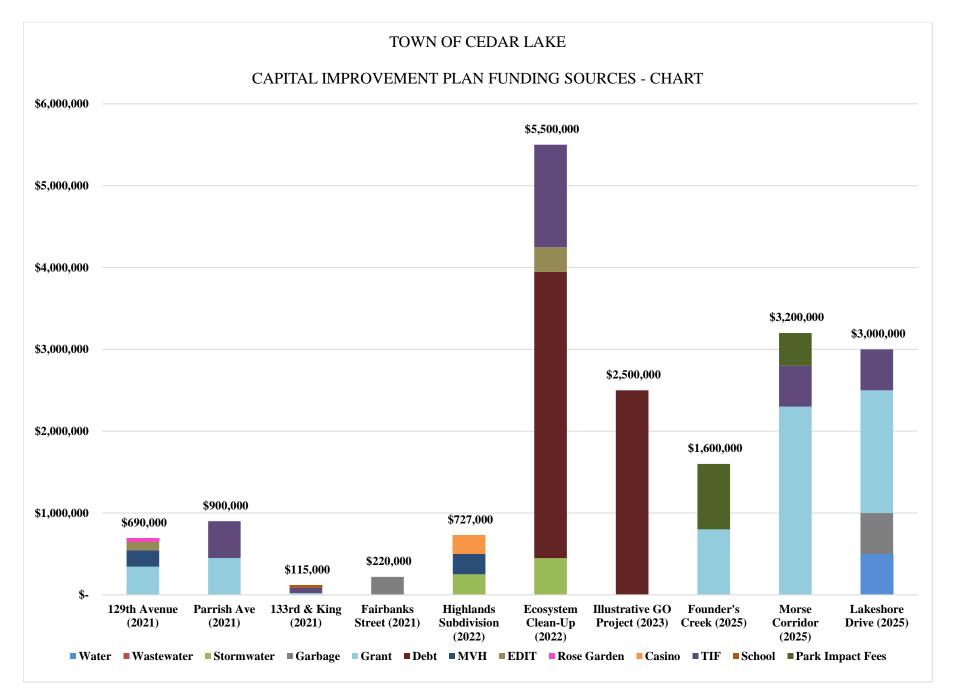


See General Comments and Notes and Notes to Capital Improvement Plan

#### CAPITAL IMPROVEMENT PLAN FUNDING SOURCES

	 2021	 2022	 2023	2024	 2025
CIVIL FUNDS PROJECTS					
Public Works Projects:					
129th Avenue: Community Crossings Matching Grant MVH Restricted funding EDIT funding Rose Garden funding	\$ 345,000 200,000 100,000 45,000				
Project Total	\$ 690,000				
Parrish Ave - 133rd to 137th: Community Crossings Matching Grant TIF funding	\$ 450,000 450,000				
Project Total	\$ 900,000				
133rd and King: TIF funding School funding Federal aid (est.)	\$ 65,000 27,000 23,000				
Project Total	\$ 115,000				
Fairbanks Street: Garbage funding	\$ 220,000				
Highlands Subdivision: MVH Restricted funding Casino funding Stormwater funding		\$ 250,000 227,000 250,000			
Project Total		\$ 727,000			
Founder's Creek: NIRPC/TIPS funding (50% assumed) Park Impact Fees funding					\$ 800,000 800,000
Project Total					\$ 1,600,000
Morse Corridor - 133rd to 144th: NIRPC funding (per NIRPC Project Plan) Park Impact Fees funding TIF funding			\$ 110,000		\$ 2,189,125 400,000 500,875
Project Total			\$ 110,000		\$ 3,090,000
Lakeshore Drive Project: NIRPC/FHA/CCMG funding (50% assumed) TIF funding Water funding Garbage funding					\$ 1,500,000 500,000 500,000 500,000
Project Total					\$ 3,000,000
Special Projects:					
Ecosystem Clean-Up Project Stormwater funding EDIT funding TIF cash funding TIF debt funding	\$ 448,000	\$ 302,000 1,250,000 3,500,000			
Project Totals	\$ 448,000	\$ 5,052,000			

See General Comments and Notes and Notes to Capital Improvement Plan



See General Comments and Notes and Notes to Capital Improvement Plan

### NOTES TO CAPITAL EQUIPMENT REPLACEMENT PLAN

For ease of reporting and planning, all capital equipment purchases proposed in the Plan are payable with Cumulative Capital Development funds. After 2021, any grants received for equipment or vehicles would reduce the capital outlays required in this fund. Other funds may include projected capital outlays; however, those amounts are for miscellaneous, periodic or unforeseen equipment purchases based on historical trends.

#### **Police Vehicles and Equipment:**

The Town currently provides each police officer with a police vehicle. As of now there are 22 officers, and it is projected that two additional officers will be required by the end of 2025. It has been estimated that police vehicles will last approximately 5 years on average. It is proposed that nearly all police car vehicles be replaced after 5 years of original purchase. The 2019 police vehicle lease is set to mature in March of 2022. In 2021, \$90,000 for police cars are proposed for purchase (2 or 3 depending on price). Also in 2021 is the purchase of a hybrid police vehicle via granted funds. In 2022, annual leases for 4 vehicles at \$43,000 per vehicle is proposed. For police equipment, \$85,000 is proposed for the initial payment for body cams. Subsequent years provide \$50,000 annually for body cam payments and other miscellaneous equipment replacement. In addition, some miscellaneous equipment outlays are proposed for each projected year in the General Fund.

## **Fire Vehicles and Equipment:**

The Town maintains various fire protection vehicles, fire trucks and fire equipment as well as emergency response vehicles and equipment. Currently the Town has one outstanding lease for fire vehicles which matures in 2027. The Town is also in need of an additional fire truck and fire engine. It is proposed that the Town purchases outright the existing Hanover Township fire truck for an estimated \$50,000. It is also proposed that the Town enters a \$160,000, 7-year lease beginning in 2024 for the fire engine. When including projected General Fund capital outlays, an allowance of approximately \$50,000 for replacement of radios and medical equipment is provided.

The Town recently purchased emergency equipment for \$108,000. It is assumed that the equipment is leased for 3 years. The Town also has an ambulance on order for approximately \$298,000. It is assumed that the Ambulance will be leased for 5 years with payments on the ambulance beginning in 2022. Other medical equipment replacements that exceed the fire departments allowance could be replaced through Public Safety fund.

#### **Public Works Vehicles and Equipment:**

The Town maintains a fleet of public works vehicles and equipment for road repair and maintenance as well as utility projects. The equipment purchases and allowances proposed on this schedule do not include any equipment to be purchased through utility funds. Purchases of two trucks for \$90,000 total, a purchase of a \$39,000 patcher and a single work truck replacement for \$45,000 are proposed to occur in 2021, 2022 and 2024, respectively. Additionally, a vehicle replacement allowance of \$45,000 is proposed to begin in 2023 and occurring very 3 years after. An equipment allowance of \$15,000 for miscellaneous equipment is also proposed.

## CAPITAL EQUIPMENT REPLACEMENT PLAN Payable with CCD Funds

	2021	2022	2023	2024	2025	Cumulative Totals	Notes
CAPITAL REPLACEMENTS							
Police Vehicles and Equipment: 2019 Police Vehicle Lease Police Car Purchases Hybrid Police Vehicle Grant Polic Vehicle Leases - 4 vehicles annually	\$ 35,776 90,000 50,000	38,636	\$ 77,272	\$ 115,908	\$ 154,543	\$ 71,552 90,000 50,000 386,359	3.74%; matures 3/15/2022 2 or 3 cars at \$30k or \$45k per Reimburseded through grant \$43k per vehicle w/ 5yr lease at 4.0%
Tasers, Body Cams and Misc Equipment		85,000	50,000	50,000	50,000	235,000	Per vendor estimates
Total Police Replacements	175,776	159,412	127,272	165,908	204,543	832,911	
Fire Vehicles and Equipment: 2019 Fire Truck Lease and Refi	47,731	47,731	47,731	47,731	47,731	238,655	4.334%; matures 5/21/2027
2021 Equipment Lease Fire Engine 2023/2024		36,000	36,000	36,000 26,658	26,658	108,000 53,316	Equip lease, \$108k for 3yrs at 0.0% \$160k lease for 7yrs at 4.0%
2022 Fire Truck Purchase Ambulance Replacement Fire Vehicles Replacement	66,939 40,000	· · · · · ·	66,939	66,939 40,000	66,939	50,000 334,695 80,000	Purchase from Hanover Twp \$298k purchase, leases 5 yrs at 4.0% Vehicle repl every 3 years
Radios and Medical Equipment Repl		20,000	20,000	20,000	20,000	80,000	Equipment Replacement
Total Fire Replacements	154,670	220,670	170,670	237,328	161,328	944,666	
Public Works Vehicles and Equipment: Vehicle/Equipment Purchases Public Works Vehicles Replacement	90,000	39,000	45,000		35,000	164,000 45,000	2 trucks '21, patcher '22, allowance '24 \$45k for replacement every 3 years
Public Works Equipment Replacment	10,000	15,000	15,000	15,000	15,000	70,000	Equipment replacement allowance
Total Public Works Replacements	100,000	54,000	60,000	15,000	50,000	279,000	
Capital Replacements Totals (less est. grants)	\$ 380,446	\$ 434,082	\$ 357,942	\$ 418,236	\$ 415,871	\$ 2,056,577	
CCD Fund Projected Revenues	\$ 379,221	\$ 345,681	\$ 363,129	\$ 381,286	\$ 400,350		
GENERAL FUND Miscellaneous Allowances: Police Department Fire Department	\$ 4,500 27,000	27,000	\$ 15,000 27,000	\$ 10,000 32,000	\$ 15,000 27,000	\$ 54,500 140,000 75,750	Annual allowances allotted in the General Fund for purchase of miscellaneous, periodic
Public Works	3,150	18,150	18,150	18,150	18,150	75,750	and unforeseen equipment needs
Annual GENERAL FUND Allowances	\$ 34,650	\$ 55,150	\$ 60,150	\$ 60,150	\$ 60,150	\$ 270,250	

See General Comments and Notes and Notes to Capital Equipment Replacement Plan

# SELECTED CIVIL FUNDS - ACTUAL AND PROJECTED RECEIPTS AND DISBURSEMENTS

## SUMMARY OF KEY ASSUMPTIONS

#### **Key Assumptions**

These projections were prepared with the certain general assumptions below. These assumptions may vary from fund to fund depending on certain circumstances and management assumptions. See the detailed assumptions per each fund for the fund-specific assumptions.

#### **Receipts:**

Property tax distributions for 2021 are based on amounts presented in the 2021 1782 Notice. Subsequent distributions assume a 5% increase or 3% increase depending on the year and fund. Debt service levies are based on amounts to be received according to the debt amortization schedules.

License excise, CVET and FIT are assumed to equal 10.7% or 10.8% the property tax distribution received, depending on the fund.

Local income tax distributions are assumed to remain level until 2023 due to the economic downturn. Beginning in 2023, it is assumed that 375 additional residents per year begin to contribute local income taxes, and additional receipts based on average amounts received per resident are assumed. See *Exhibit D*.

MVH and LRS distributions are based on estimates per the 1782 Notice. Subsequent years assume 3% increases for growth.

Building and zoning permits projections are based on anticipated developments and historical amounts received.

Utility service revenues and connection and tap fees are based on 200 additional customers per year. Some rate increases are also assumed.

Other receipts are based on historical amounts received and management estimates.

#### **Disbursements:**

Projected 2021 salaries and wages are based on 95% of amounts budgeted for 2021. Salaries and wages and employee benefits assume annual cost-of-living adjustments of 3%, except for police and fire officers. Police and fire officer salaries and benefits assume annual salary and employee benefits adjustments of 5% as an effort to make local public safety salaries and wages more competitive. Salaries and wages and employee benefits are a substation proportion of the Town's operating costs and are the main drivers of operational disbursement increases.

In general, all other operating disbursements are assumed at 90% of budgeted amounts or are assumed to approximate historical averages.

Non-operating disbursements and capital outlays are based on the capital plans or management assumptions.

#### GENERAL FUND - ACTUAL AND PROJECTED RECEIPTS AND DISBURSEMENTS

	Act	ual	Projected								
	2019	2020	2021	2022	2023	2024	2025	Ref			
Receipts:											
1	¢ 2.507 (00	¢ 2.269.057	¢ 2 40 < 000	¢ 2 (07 7 (2	¢ 0.729.150	¢ 2.975.059	¢ 2.010.011	(1)			
Property Tax Distributions	\$ 2,506,690	\$ 2,368,957	\$ 2,496,909	\$ 2,607,762	\$ 2,738,150	\$ 2,875,058	\$ 3,018,811	(1)			
Licenses Excise, CVET and FIT	243,494	256,775	268,417	280,334	292,982	307,631	323,013	(2)			
Building and Zoning Permits and Charges Court Costs, Fees and Fines	954,755	1,482,995	1,200,000	1,100,000	1,100,000	1,100,000	1,100,000	(3)			
	14,926	7,440	10,000	15,000	15,000	15,000	15,000	(3)			
Other Licenses, Permits and Fees	2,220	1,611	15,000	15,000	15,000	15,000	15,000	(4)			
ABC Excise	12,474	8,844	14,000	14,000	14,000	14,000	14,000	(4)			
ABC Gallonage	25,731	28,117	26,226	26,226	26,226	26,226	26,226	(4)			
Cigarette Tax - General	7,203	6,836	7,063	7,063	7,063	7,063	7,063	(4)			
Emergency Medical Services	283,587	288,089	285,000	285,000	285,000	285,000	285,000	(4)			
Fire Protection Services	150,000	150,000	150,000	150,000	150,000	150,000	150,000	(4)			
Cable TV Licenses	168,934	167,778	170,000	170,000	170,000	170,000	170,000	(4)			
Property Rental and PILT	68,624	68,624	249,462	249,462	249,462	249,462	249,462	(4)			
Refunds and Reimbursements	344,380	306,845	300,000	300,000	300,000	300,000	300,000	(4)			
Interest Income	2,509	2,000	2,500	2,500	2,500	2,500	2,500	(4)			
Miscellaneous	18,481 *	122,027	*					(4)			
Total Revenues	4,804,008	5,266,938	5,201,641	5,229,411	5,372,447	5,524,004	5,683,139				
Disbursements:											
Clerk-Treasurer	67,176	67,103	102,162	105,054	108,053	111,121	114,281	+			
Town Council	829,178	915,270	987,258	1,017,870	1,049,669	1,089,263	1,123,811	+			
Planning, Zoning and Building	120,310	129,049	191,467	210,144	213,931	217,832	221,850	+			
Police Department	1,771,976	1,795,539	2,072,316	2,177,067	2,376,240	2,430,078	2,595,981	+			
Fire Department	1,059,740	790,654	1,321,519	1,383,179	1,447,728	1,585,716	1,612,319	+			
Park Maintenance	44,184	56,830	77,499	79,449	81,458	83,527	85,658	+			
Recreation	340	-	-	-	-	-	, -				
Public Safety	305,365	251,163	166,000	125,000	125,000	125,000	125,000	+			
Unappropriated	38,939	73,610	-								
Total Disbursements	4,237,208	4,079,218	4,918,221	5,097,763	5,402,079	5,642,537	5,878,900				
Change in Cash and Equivalents	566,800	1,187,720	283,420	131,648	(29,632)	(118,533)	(195,761)				
Beginning Cash and Equivalents	1,404,380	1,971,180	3,158,900	3,442,320	3,573,968	3,544,336	3,425,803				
Ending Cash and Equivalents	\$ 1,971,180	\$ 3,158,900	\$ 3,442,320	\$ 3,573,968	\$ 3,544,336	\$ 3,425,803	\$ 3,230,042				

+ See General Fund - Actual and Projected Disbursement Detail.

\* Includes prior year adjustment of \$322 and (\$2,782) in 2019 and 2020, respectively.

#### GENERAL FUND - ACTUAL AND PROJECTED DISBURSEMENT DETAIL

	Ac	tual	Projected						
	2019	2020	2021	2022	2023	2024	2025	Ref	
General Fund Disbursements:									
Clerk-Treasurer:									
Salaries and Wages	\$ 52,908	\$ 54,070	\$ 81,002	\$ 83,432	\$ 85,935	\$ 88,513	\$ 91,168	(1)	
Employee Benefits	11,378	11,062	15,400	15,862	16,338	16,828	17,333	(1)	
Office Supplies	96	200	180	180	200	200	200	(2)	
Travel, Education and Dues Miscellaneous Services	2,591 203	1,553 218	2,340 3,240	2,340 3,240	2,340 3,240	2,340 3,240	2,340 3,240	(2) (2)	
Total Clerk-Treasurer Disbursements	67,176	67,103	102,162	105,054	108,053	111,121	114,281	(2)	
Town Council:									
Salaries and Wages	52,694	81,470	115,530	118,996	122,566	126,243	130,030	(1)	
Employee Benefits	309,542	323,406	373,578	392,257	411,870	432,464	454,087	(1) (3)	
Miscellaneous Supplies	2,305	4,098	2,700	2,700	2,700	2,700	2,700	(2)	
Postage	1,391	1,990	1,350	1,500	1,500	1,500	1,500	(2)	
Office Supplies	2,050	2,500	2,700	2,700	2,750	2,750	2,800	(2)	
Street/Traffic Lights	68,954	70,606	72,000	74,160	76,385	78,677	81,037	(2)	
Electric Bill	23,550	29,750	22,500	23,175	23,870	24,586	25,324	(4)	
Other Utilities	20,068	30,831	22,500	23,175	23,870	24,586	25,324	(4)	
Maintenance Contracts	17,100	8,279	18,000	18,540	19,096	19,669	20,259	(4)	
Facility Maintenance	5,976	7,416	5,850	6,026	6,207	6,393	6,585	(4)	
Attorney Fees	76,473	60,507	81,000	81,000	81,000	85,000	85,000	(4)	
Engineering Fees	95,509	105,319	67,500	67,500	67,500	70,000	70,000	(2)	
Consulting Fees	2,814	13,889	22,500	22,500	22,500	22,500	22,500	(2)	
Phone and Internet	1,648	1,625	1,350	1,391	1,433	1,476	1,520	(4)	
Insurance	103,018	132,494	135,000	139,050	143,222	147,519	151,945	(4)	
Promotions	3,872	1,001	3,600	3,600	3,600	3,600	3,600	(2)	
Travel, Education and Dues	7,509	2,838	6,750	6,750	6,750	6,750	6,750	(2) (2)	
Miscellaneous Services	34,705	37,251	32,850	32,850	32,850	32,850	32,850	(2)	
Total Town Council Disbursements	829,178	915,270	987,258	1,017,870	1,049,669	1,089,263	1,123,811	(-)	
Total Town Coulon Disburschichts	029,170	915,270	907,230	1,017,070	1,049,009	1,009,205	1,125,011		
Planning, Zoning and Building:									
Salaries and Wages	59,977	73,663	105,664	108,834	112,099	115,462	118,926	(1)	
Employee Benefits	10,677	11,321	16,908	17,415	17,937	18,475	19,029	(1)	
Operating Supplies	1,286	1,100	1,350	1,350	1,350	1,350	1,350	(2)	
Miscellaneous Supplies	316	210	450	450	450	450	450	(2)	
Office Supplies	646	247	450	450	450	450	450	(2)	
Attorney Fees	13,045	10,953	13,500	13,500	13,500	13,500	13,500	(2)	
Engineering Fees	28,892	25,760	45,000	45,000	45,000	45,000	45,000	(2)	
Travel, Education and Dues	564	247	945	945	945	945	945	(2)	
Miscellaneous Services	4,907	5,548	7,200	7,200	7,200	7,200	7,200	(2)	
Equipment Outlays				15,000	15,000	15,000	15,000	(5)	
Total Planning, Zoning and Building Disbursements	120,310	129,049	191,467	210,144	213,931	217,832	221,850		
Police Department:									
Salaries and Wages	1,326,477	1,356,086	1,522,199	1,598,309	1,733,224	1,785,221	1,893,778	(6)	
Employee Benefits	342,982	339,816	423,667	444,850	492,093	506,856	547,062	(6)	
Operating Supplies	934	789	2,250	2,250	7,250	2,250	7,250	(7)	
Transportation Supplies	12,012	10,106	10,350	10,350	10,350	10,350	10,350	(2)	
Miscellaneous Supplies	3,277	3,182	1,800	1,800	1,800	1,800	1,800	(2)	
Fuel and Gasoline	29,417	17,904	31,500	32,445	33,418	34,421	35,454	(4)	
Office Supplies	812	1,434	1,350	1,350	1,350	1,350	1,350	(2)	
Maintenance Contracts	2,515	3,298	3,150	3,245	3,342	3,442	3,545	(4)	
Equipment Maintenance	1,411	3,979	3,600	3,708	3,819	3,934	4,052	(4)	
Transportation Maintenance	24,547	13,272	13,500	13,905	14,322	14,752	15,195	(4)	
Consulting Fees			2,250	2,250	2,250	2,250	2,250	(2)	
Phone and Internet	13,308	13,474	13,500	13,905	14,322	14,752	15,195	(4)	
Travel, Education and Dues	4,624	1,536	4,500	4,500	4,500	4,500	4,500	(2)	
Miscellaneous Services	9,660	30,663	34,200	34,200	39,200	34,200	39,200	(7)	
Equipment Outlays			4,500	10,000	15,000	10,000	15,000	(7)	
Total Police Department Disbursements	1,771,976	1,795,539	2,072,316	2,177,067	2,376,240	2,430,078	2,595,981		

#### GENERAL FUND - ACTUAL AND PROJECTED DISBURSEMENT DETAIL (CONTINUED)

	Actual	Actual			Projected				
	2019	2020	2021	 2022	 2023	 2024		2025	
General Fund Disbursements (Cont'd):		COVID 19 RELIEF							
Fire Department:		\$ (413,431)							
Salaries and Wages	\$ 719,648	\$ 833,235	\$ 918,061	\$ 963,964	\$ 1,012,162	\$ 1,097,527	\$	1,130,453	(8)
Employee Benefits	173,361	181,130	197,358	207,226	217,587	249,115		256,588	(8)
Operating Supplies	30,426	30,716	22,500	25,000	27,500	35,000		27,500	(9)
Transportation Supplies	2,350	3,900	3,600	3,600	3,600	3,600		3,600	(2)
Fuel and Gasoline	16,320	12,089	15,300	15,759	16,232	16,719		17,221	(4)
Office Supplies	1,821	2,500	1,800	1,800	1,800	1,800		1,800	(2)
Electric Bill	13,665	5,231	13,950	14,369	14,800	15,244		15,701	(4)
Other Utilities	4,931	3,950	4,500	4,635	4,774	4,917		5,065	(4)
Maintenance Contracts	2,856	4,278	5,400	5,562	5,729	5,901		6,078	(4)
Equipment Maintenance	29,096	29,980	27,000	27,810	28,644	29,503		30,388	(4)
Transportation Maintenance	36,672	56,028	40,500	41,715	42,966	44,255		45,583	(4)
Phone and Internet	5,835	5,968	6,300	6,489	6,684	6,885		7,092	(4)
Travel, Education and Dues	3,728	4,627	3,600	3,600	3,600	3,600		3,600	(2)
Miscellaneous Services	17,284	24,418	33,030	33,030	33,030	38,030		33,030	(9)
Operating Leases	1,747	146	1,620	1,620	1,620	1,620		1,620	(2)
Equipment Outlays	-	5,889	 27,000	 27,000	 27,000	 32,000		27,000	(9)
Total Fire Department Disbursements	1,059,740	790,654	 1,321,519	 1,383,179	 1,447,728	 1,585,716		1,612,319	
Park Maintenance:									
Salaries and Wages	27,778	40,377	51,063	52,595	54,173	55,798		57,472	(1)
Employee Benefits	3,783	6,327	11,676	12,026	12,387	12,759		13,142	(1)
Operating Supplies	5,192	4,544	5,400	5,400	5,400	5,400		5,400	(2)
Equipment Maintenance	910	1,098	2,250	2,318	2,388	2,460		2,534	(4)
Facility Maintenance	3,000	2,327	3,600	3,600	3,600	3,600		3,600	(2)
Travel, Education and Dues	-	-	360	360	360	360		360	(2)
Equipment Outlays	3,521	2,157	 3,150	 3,150	 3,150	 3,150		3,150	(2)
Total Park Maintenance Disbursements	44,184	56,830	 77,499	 79,449	 81,458	 83,527	_	85,658	
Recreation:									
Salaries and Wages	161	-	-	-	-	-		-	
Employee Benefits	12	-	-	-	-	-		-	
Travel, Education and Dues	167	-	 -	 -	 -	 -		-	
Total Recreation Disbursements	340		 -	 -	 	 		-	
Public Safety:									
PSAP Contract	87,865	144,730	125,000	125,000	125,000	125,000		125,000	(10)
PSAP Start-up Costs	217,500	106,433	41,000			-			(10)
*	· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·	 	 	 	 			(10)
Total Public Safety Disbursements	305,365	251,163	 166,000	 125,000	 125,000	 125,000		125,000	
Unappropriated:									
Unappropriated	38,939	73,610	 	 -	 	 		-	
Total General Fund Disbursements	\$ 4,237,208	\$ 4,079,218	\$ 4,918,221	\$ 5,097,763	\$ 5,402,079	\$ 5,642,537	\$	5,878,900	

## **GENERAL FUND ASSUMPTIONS**

The General Fund serves as the primary fund for providing general operations, general administration and public protection for the Town. The General Fund is separated into the following departments for reporting purposes:

i.	Clerk-Treasurer	ii.	Town Council	iii.	Planning, Zoning and Building
iv.	Police Department	v.	Fire Department	vi.	Park Maintenance
vii.	Recreation	viii.	Public Safety	ix.	Unappropriated

Projected receipts for this fund include the collection of property taxes, the levy associated excise taxes, building and zoning permits and charges, fire protection and EMS collections as well as numerous other miscellaneous revenues. Approximately 96% of the Town's maximum levy is allocated to the General Fund.

The largest expenditures for the General Fund would be the salaries and wages and employee benefits paid for Police and Fire Officers. A portion of the Clerk-Treasurer, Town Council and Public Works salaries and wages are also disbursed from this fund. Other major expenditures include professional fees for legal, engineering and consulting work and certain PSAP contract costs.

## **Receipts:**

- (1) Property Tax Distributions:
  - 2021: Based on amounts approved in the 1782 Notice.
    2022: Total levy assumes an AVGQ of 3%, plus an estimated 2% increase for three-year growth appeal adjustment.
    2023-2025: Assumes an AVGQ of 3%, plus an estimated 1.5% annual increase for periodic three-year growth adjustments.
- (2) License Excise, CVET and FIT:

2021-2025: Based on amounts received historically in comparison to property tax distributions received. (Approximately 10.7% of allocated levy.)

- (3) Building and Zoning Permits and Charges and Court Costs, Fees and Fines:
  - 2021-2025: Based on historical building permits and court fees received and projected trends. As developments build-out and courts return to regular function, it is assumed the revenues will begin to decrease slightly and increase slightly, respectively.
- (4) Selected Miscellaneous Receipts:
   2021-2025: Based on budgeted amounts, per the 1782 Notice or historical trends.

## Disbursements (per detailed disbursements page):

- Town Administration and Public Works Salaries and Wages and Selected Employee Benefits:
   2021: Assumes disbursements equal to 95% of budgeted 2021 amounts.
   2022-2025: Assumes a 3% increase in salaries and selected benefits.
  - -21-

## GENERAL FUND ASSUMPTIONS (CONTINUED)

#### Disbursements (per detailed disbursements page, continued):

- (2) Selected Supplies and Other Services and Charges Disbursements:
  - 2021: Assumes disbursements equal to 90% of budgeted 2021 amounts.
    - 2022-2025: Assumed to approximate historical and budgeted amounts with certain periodic adjustments for anticipated growth and inflationary purposes.
- (3) Town Council Employee Benefits:
  - 2021: Assumes disbursements equal to 95% of budgeted 2021 amounts.
  - 2022-2025: Assumes a 5% annual adjustment for increasing health insurance premiums.
- (4) Selected Supplies and Other Services and Charges Disbursements:
   2021: Assumes disbursements equal to 90% of budgeted 2021 amounts.
   2022-2025: Assumes a 3% annual inflationary adjustment to selected disbursements.
- (5) Public Works Capital Outlays:
  - 2021: None were budgeted out of this fund in 2021.
  - 2022-2025: Assumes an annual \$15,000 capital replacement allowance for regular equipment replacement.
- (6) Police Department Salaries and Wages and Selected Employee Benefits:
  - 2021: Assumes disbursements equal to 95% of budgeted 2021 amounts.
  - 2022: Assumes a 5% increase in salaries and selected benefits.
  - 2023: Assumes a 5% increase in salaries and selected benefits plus the hiring of an additional police officer (\$55,000 in S&Ws and \$25,000 for benefits).
  - 2024: Assumes a 3% increase in salaries and selected benefits.
  - 2025: Assumes a 3% increase in salaries and selected benefits plus the hiring of an additional police officer (\$55,000 in S&Ws and \$25,000 for benefits).
- (7) Selected Police Department Supplies, Other Services and Charges and Capital Outlay Disbursements:
  - 2021-2022: Assumes disbursements equal to 90% of budgeted 2021 amounts.
  - 2023: Assumes increases totaling \$15,000 for the hiring an additional officer.
  - 2024: Assumes disbursements equal to 90% of budgeted 2021 amounts.
  - 2025: Assumes increases totaling \$15,000 for the hiring an additional officer

(8) Fire Department Salaries and Wages and Selected Employee Benefits:

- 2020: Amounts that had been reimbursed from CARES Act funds are netted and presented for additional analysis. Those amounts we re-allocated to the COVID Grant Fund.
- 2021: Assumes disbursements equal to 95% of budgeted 2021 amounts.
- 2022-2023: Assumes a 5% increase in salaries and selected benefits.

# 2024: Assumes a 5% increase in salaries and selected benefits plus the hiring of an additional police officer (\$55,000 in S&Ws and \$25,000 for benefits).

2025: Assumes a 3% increase in salaries and selected benefits.

## GENERAL FUND ASSUMPTIONS (CONTINUED)

#### Disbursements (per detailed disbursements page, continued):

- (9) Selected Fire Department Supplies, Other Services and Charges and Capital Outlay Disbursements:
  - 2021-2023: Assumes disbursements equal to 90% of budgeted 2021 amounts.
  - 2024: Assumes increases totaling \$15,000 for the hiring an additional officer.
  - 2025: Assumes disbursements equal to 90% of budgeted 2021 amounts.
- (10) PSAP Contract and Start-Up Costs:
  - 2021: PSAP contract amounts are per agreement, one final PSAP start-up cost is due in 2021 for approximately \$41,000.
  - 2022-2025: Assumes an annual amount equal to current contract amounts.

#### MVH FUND - ACTUAL AND PROJECTED RECEIPTS AND DISBURSEMENTS

	Ac	tual	Projected							
	2019	2020	2021	2022	2023	2024	2025	Ref		
Receipts:										
Property Tax Distributions	\$ -	\$ -	\$ 51,698	\$ 81,919	84,377	86,908	89,515	(1)		
Licenses Excise, CVET and FIT	-	-	5,558	8,806	9,113	9,386	9,668	(2)		
MVH Distributions	248,778	219,407	190,732	196,454	202,348	208,418	214,671	(3)		
Miscellaneous	176	390								
Total Revenues	248,954	219,797	247,988	287,179	295,838	304,712	313,854			
Disbursements:										
Salaries and Wages	218,682	177,077	137,456	121,580	150,227	154,734	159,376	(4)		
Employee Benefits	71,965	38,090	28,139	24,888	30,752	31,675	32,625	(4)		
Operating Supplies	13,392	10,269	13,500	13,500	13,500	13,500	13,500	(5)		
Transportation Supplies	6,204	4,278	6,750	7,000	7,000	7,000	7,000	(5)		
Miscellaneous Supplies	13,914	18,222	13,500	15,000	15,000	15,000	16,500	(5)		
Fuel and Gasoline	33,590	19,546	27,000	28,500	28,500	28,500	30,000	(5)		
Office Supplies	600	500	450	500	500	500	500	(5)		
Electric Bill	5,947	4,663	7,200	7,200	7,200	7,200	7,500	(5)		
Other Utilities	1,440	-	-	-	-	-	-			
Equipment Maintenance	9,927	8,884	11,250	11,250	11,250	11,250	12,500	(5)		
Transportation Maintenance	12,506	1,101	11,250	11,250	11,250	11,250	12,500	(5)		
Facility Maintenance	-	-	2,250	2,250	2,250	2,250	2,500	(5)		
Attorney Fees	-	-	990	990	990	990	2,500	(5)		
Engineering Fees	-	-	7,200	7,200	7,200	7,200	2,500	(5)		
Phone and Internet	1,575	1,141	-	-	-	-	-			
Travel, Education and Dues	714	30	-	-	-	-	-			
Miscellaneous Services	6,825	5,498	-	-	-	-	-			
Refunds and Reimbursements	-	536	-	-	-	-	-			
Equipment Outlays	5,618	7,803	-	-	-	-	-			
Transportation Outlays	30,333	-	-	-	-	-	-			
Lease Payments	45,907									
Total Disbursements	479,139	297,638	266,935	251,108	285,619	291,049	299,501			
Change in Cash and Equivalents	(230,185)	(77,841)	(18,947)	36,071	10,219	13,663	14,353			
Beginning Cash and Equivalents	357,719	127,534	49,693	30,746	66,817	77,036	90,699			
Ending Cash and Equivalents	\$ 127,534	\$ 49,693	\$ 30,746	\$ 66,817	\$ 77,036	\$ 90,699	\$ 105,052			

See General Comments and Notes and Assumptions

## MOTOR VEHICLE HIGHWAY FUND ASSUMPTIONS

Projected receipts and disbursements for this fund include the collection of property taxes (approximately 3% of the maximum levy), the levy associated excise taxes and MVH distributions primarily for the purpose of road repairs and maintenance and to pay a portion of the public works salaries and wages. Construction, reconstruction and preservation of roads will primarily be funded through other sources, including MVH restricted funds.

#### **Receipts:**

- (1) Property Tax Distributions:
  - 2021: Based on amounts approved in the 1782 Notice.
  - 2022: Total levy assumes an increase of AVGQ of 3%, plus an estimated 2% increase for threeyear growth appeal adjustment and an MVH levy allocation increase from 1.99% to 3.00%.
  - 2023-2025: Assumes an AVGQ of 3%.
- (2) License Excise, CVET and FIT:
  - 2021-2025: Based on amounts received historically in comparison to property tax distributions received. (Approximately 10.8% of allocated levy.)
- (3) MVH Distributions:
  - 2021: Total MVH distributions (MVH and MVH Restricted totals) are based on estimated distributions per the 1782 Notice. One half of the total estimated MVH distributions is allocated to the MVH Fund.
  - 2022-2025: Assume an annual increase of 3% in MVH distributions as taxes collected return to historical amounts.

## **Disbursements:**

- (4) Salaries and Wages and Employee Benefits:
  - 2021: Assumes disbursements equal to 95% of budgeted 2021 amounts.
  - 2022: Assumes \$40,000 of salaries and wages are shifted to the LCSW Fund, along with estimated employee benefits of \$8,189. However, \$20,000 of additional overtime have been projected for 2022. Remaining salaries and wages (after the LCSW) shift assume a 3% salaries and benefits adjustment.
  - 2023: Assumes a 3% increase plus the hiring of an additional public works employee, assumes half will be paid through MVH and half through utility funds. \$25,000 has been allocated to MVH with additional employee benefits equal to 20.47% of the additional S&Ws.
  - 2024-2025: Assumes a 3% increase in salaries and selected benefits.
- (5) Selected Operating Disbursements:
  - 2021: Assumes disbursements equal to 90% of budgeted 2021 amounts.
  - 2022-2025: Assumed to approximate historical and budgeted amounts and adjusted periodically for growth and inflation.

#### MVH RESTRICTED FUND - ACTUAL AND PROJECTED RECEIPTS AND DISBURSEMENTS

	Ac		Projected											
	 2019		2020		2021	21 2022			2023		2024	2025		Ref
Receipts:														
MVH Distributions - Restricted	\$ 248,778	\$	219,407	\$	190,732	\$	196,454	\$	202,348	\$	208,418	\$	214,671	(1)
Disbursements:														
Road Preservation, Construction and Reconstruction	 		183,308		300,000		350,000		202,348		208,418	<u>.</u>	214,671	(2)
Total Disbursements	 		183,308		300,000		350,000		202,348		208,418		214,671	
<b>Change in Cash and Equivalents</b> Beginning Cash and Equivalents	 248,778		<b>36,099</b> 248,778		( <b>109,268</b> ) 284,877		( <b>153,546</b> ) 175,609		- 22,063		- 22,063		- 22,063	
Ending Cash and Equivalents	\$ 248,778	\$	284,877	\$	175,609	\$	22,063	\$	22,063	\$	22,063	\$	22,063	

### MOTOR VEHICLE HIGHWAY RESTRICTED FUND ASSUMPTIONS

Projected receipts and disbursements for this fund include MVH distributions solely for the purpose of road repairs and maintenance and capital improvements to roadways. A portion of the 129<sup>th</sup> Avenue and Highland Subdivision public works capital projects are proposed to be paid with MVH Restricted funds.

## **Receipts:**

(1)	MVH Distribut	tions:
	2021:	Total MVH distributions (MVH and MVH Restricted totals) are based on estimated
		distributions per the 1782 Notice. One half of the total estimated MVH Distributions is
		allocated to the MVH Restricted Fund.
	2022-2025:	Assumes an annual increase of 3% in MVH distributions as taxes collected return to
		historical amounts.

#### **Disbursements:**

(2) Road Preservation, Construction and Reconstruction:

- 2021: Assumes \$200,000 is allocated to the 129<sup>th</sup> Avenue project and \$100,000 of other miscellaneous road repairs.
  - 2022: Assumes \$250,000 is allocated to the Highland Subdivision project and \$100,000 of other miscellaneous road repairs.
  - 2023-2025: The state requires that half of the MVH distribution is spent on road preservation, construction and reconstruction. Approximately \$210,000 of miscellaneous road repairs or capital improvement projects can be identified and spent in each year.

#### LRS FUND - ACTUAL AND PROJECTED RECEIPTS AND DISBURSEMENTS

	Ac	tual			Projected			
	2019	2020	2021	2022	2023	2024	2025	Ref
Receipts:								
LRS Distributions Miscellaneous	\$ 246,086 508	\$ 237,581 508	\$ 199,591 	\$ 205,579 	\$ 221,746	\$ 228,398	\$ 235,250	(1)
Total Revenues	246,594	238,089	199,591	205,579	221,746	228,398	235,250	
Disbursements:								
Operating Supplies Road Maintenance	159,694 69,448	114,971 -	155,000	155,000	155,000	155,000	155,000	(2)
Maintenance Contracts Equipment Outlays	-	- 5,455	- 10,000	50,000	50,000	50,000	50,000	(3) (4)
Improvements Other than Buildings Lease Payments	2,612	23,436	30,000	30,000	30,000	30,000	30,000	(5)
Total Disbursements	231,754	143,862	195,000	235,000	235,000	235,000	235,000	
<b>Change in Cash and Equivalents</b> Beginning Cash and Equivalents	<b>14,840</b> 181,750	<b>94,227</b> 196,590	<b>4,591</b> 290,817	( <b>29,421</b> ) 295,408	( <b>13,254</b> ) 265,987	( <b>6,602</b> ) 252,733	<b>250</b> 246,131	
Ending Cash and Equivalents	\$ 196,590	\$ 290,817	\$ 295,408	\$ 265,987	\$ 252,733	\$ 246,131	\$ 246,381	

## LOCAL ROAD AND STREET FUND ASSUMPTIONS

Projected receipts and disbursements for this fund include LRS distributions solely for the purpose of road repairs and maintenance. A substantial portion of maintaining the roads (i.e. snow plowing and salt laying, road cleanup, tree-trimming... etc.) is funded through the LRS Fund.

## **Receipts:**

(1)

LRS Distributi	ons:
2021:	Projected amount is based on estimated distributions per the 1782 Notice. 2021 is anticipated to see a drop in revenues from prior years.
2022:	Assumes an increase of 3% for growth and inflationary purposes.
2023:	Assumes an increase of 3% in LRS distributions plus an adjustment of \$10,000 as taxes collected return to historical amounts.
2024-2025:	Assumes an increase of 3% for growth and inflationary purposes.

## **Disbursements:**

- (2) Operating Supplies:
   2021-2025: Assumes disbursements equal to 100% of budgeted 2021 amounts.
- (3) Maintenance Contracts:

2022-2025: Assumes disbursements equal to \$50,000 for increased needs for plowing and general road maintenance. No amounts were previously budgeted or incurred.

- (4) Capital Outlays:
  - 2021: Assumes disbursements equal to 100% of budgeted 2021 amounts. No capital outlays are proposed after 2021 in this fund.
- (5) Lease Payments:
  - 2021-2025: Assumes disbursements equal to 100% of budgeted 2021 amounts. Disbursements are for the lease of a maintenance vehicle. As one lease ends, another is assumed to begin.

#### CASINO GAMING FUND - ACTUAL AND PROJECTED RECEIPTS AND DISBURSEMENTS

	Ac	tual		Projected									
	 2019		2020	 2021		2022		2023		2024		2025	Ref
Receipts:													
Casino Distributions Miscellaneous	\$ 80,811	\$	59,695 19,496	\$ 80,000	\$	75,000	\$	80,000	\$	85,000	\$	90,000	(1)
Total Revenues	 80,811		79,191	 80,000		75,000		80,000		85,000		90,000	
Disbursements:													
Operating Supplies	1,409		1,489	4,000		10,000		10,000		10,000		10,000	(2)
Engineering Fees	36,108		28,501	30,000		20,000		20,000		20,000		20,000	(2)
Improvements Other than Buildings	142,116		43,388	-		227,000		-		-		-	(3)
Special Projects	 -		-	 -				-				-	
Total Disbursements	 179,633		73,378	 34,000		257,000		30,000		30,000		30,000	
Change in Cash and Equivalents	(98,822)		5,813	46,000		(182,000)		50,000		55,000		60,000	
Beginning Cash and Equivalents	 325,349		226,527	 232,340		278,340		96,340		146,340		201,340	
Ending Cash and Equivalents	\$ 226,527	\$	232,340	\$ 278,340	\$	96,340	\$	146,340	\$	201,340	\$	261,340	

## CASINO GAMING FUND ASSUMPTIONS

Projected receipts and disbursements for this fund include casino distributions primarily for road repairs and maintenance and road related capital projects. Historically the Town has used these funds to pay for emergency roadwork or professional services. However, these funds can be used for essentially any purpose.

## **Receipts:**

(1)	Casino Distribu	ations:
	2021:	Based on amounts approved in the 1782 Notice.
	2022:	Assumes a decrease in distributions due to the COVID-19 pandemic and reduction in
		casino taxes collected.
	2023-2025:	Assume annual \$5,000 increases as taxes collected return to historical amounts.

## **Disbursements:**

(2)	Operating Supp	lies and Engineering Fees:
	2021:	Assume amounts equal to 100% of 2021 budgeted amounts.
	2022-2025:	Adjustments have been made as to provide the Town with emergency funds for
		miscellaneous operating supplies or unforeseen engineering expenses.

## (3) Improvements Other than Buildings:

2022: Per the *Capital Improvement Plan*, \$227,000 of the Highland Subdivision project are paid with Casino funds. No other capital projects or road repairs are projected.

#### CCD FUND - ACTUAL AND PROJECTED RECEIPTS AND DISBURSEMENTS

	Ac	tual				Projected			
	 2019		2020	2021	 2022	2023	 2024	 2025	Ref
Receipts:									
Property Tax Distributions	\$ 261,964	\$	273,827	\$ 297,265	\$ 312,128	327,734	344,121	361,327	(1)
Licenses Excise, CVET and FIT	25,440		29,447	31,956	33,553	35,395	37,165	39,023	(2)
Grant Distributions	-		-	50,000	-	-	-	-	(3)
Miscellaneous	38,234		8,440	-	-	-	-	-	
Temporary Loans	 18,600			 	 	 	 	 	
Total Revenues	 344,238		311,714	 379,221	 345,681	 363,129	 381,286	 400,350	
Disbursements:									
Equipment Outlays	-		-	10,000	120,000	85,000	85,000	85,000	(4)
Transportation Outlays	28,708		112,720	130,000	89,000	45,000	40,000	35,000	(4)
Building Improvements/Construction	22,303		21,627	100,000	-	-	-	-	(5)
Improvements Other than Buildings	-		32,223	60,000	-	-	-	-	(5)
Lease Payments	116,127		85,323	83,507	225,082	227,942	293,236	295,871	(4)
Unappropriated	18,600		-	50,000	-	-	-	-	(3)
Transfers Out	 30,000		-	 -	 -	 -	 -	 -	
Total Disbursements	 215,738		251,893	 433,507	 434,082	 357,942	 418,236	 415,871	
Change in Cash and Equivalents	128,500		59,821	(54,286)	(88,401)	5,187	(36,950)	(15,521)	
Beginning Cash and Equivalents	 149,827		278,327	 338,148	 283,862	 195,461	 200,648	 163,698	
Ending Cash and Equivalents	\$ 278,327	\$	338,148	\$ 283,862	\$ 195,461	\$ 200,648	\$ 163,698	\$ 148,177	

## CUMULATIVE CAPITAL DEVELOPMENT FUND ASSUMPTIONS

Projected receipts and disbursements for this fund include property tax distributions, the associate levy excise taxes and any potential grants to be received for equipment or vehicle purchases and leases. The CCD serves as the primary fund vehicle and equipment replacement. All items presented in the *Capital Equipment Replacement Plan* are payable with CCD funds.

## **Receipts:**

- (1) Property Tax Distributions:
  - 2021: Based on amounts approved in the 1782 Notice.
  - 2022: Total levy assumes an increase of 5%, to be in line with other estimated levy increases.
  - 2023-2025: Although the Town is permitted to charge a \$0.05 rate on the net assessed value of the Town, to be conservative the property tax distributions assume a 5% increase. Since the CNAV of the Town is increasing (5-yr avg. of 8.7% per year vs 5.0%) faster than the assumed increase in levy, it is likely more revenues may be received.
- (2) License Excise, CVET and FIT:
  - 2021-2025: Based on amounts received historically in comparison to property tax distributions received. (Approximately 10.8% of allocated levy.)
- (3) Grant Distributions (and Unappropriated Disbursement):
  - 2021: Assumes that the Town will receive a grant to pay for a hybrid police vehicle. There is a corresponding unappropriated outlay if the Town receives the grant.

## **Disbursements:**

- (4) Equipment Outlays, Transportation Outlays and Lease Payments: 2021-2025: See *Capital Equipment Replacement Plan*.
- (5) Building Improvements and Improvements Other than Buildings:
  - 2021: Per the 2021 Budget. Outlays of \$100,000 for fire department improvements and \$60,000 for miscellaneous improvements were budgeted.

#### EDIT FUND - ACTUAL AND PROJECTED RECEIPTS AND DISBURSEMENTS

	Ac	tual		Projected										
	 2019		2020		2021		2022		2023		2024		2025	Ref
Receipts:														
LIT - EDIT	\$ 261,652	\$	280,676	\$	284,785	\$	284,785	\$	300,970	\$	309,063	\$	317,156	(1)
Disbursements:														
Attorney Fees	-		5,364		10,000		10,000		10,000		10,000		10,000	(2)
Engineering Fees	-		17,079		50,000		50,000		50,000		50,000		50,000	(2)
Consulting Fees	-		-		20,000		20,000		20,000		20,000		20,000	(2)
Miscellaneous Services	2,151		30,385		10,000		10,000		10,000		10,000		10,000	(2)
Improvements Other than Buildings	-		-		100,000		-		-		-		-	(3)
Special Projects	5,000		-		-		302,000		-		-		-	(4)
Transfers Out	 150,870		72,796		150,869		150,922		150,855		150,669		152,349	(5)
Total Disbursements	 158,021		125,624		340,869		542,922		240,855		240,669		242,349	
Change in Cash and Equivalents	103,631		155,052		(56,084)		(258,137)		60,115		68,394		74,807	
Beginning Cash and Equivalents	 365,850		469,481		624,533		568,449		310,312		370,427		438,821	
Ending Cash and Equivalents	\$ 469,481	\$	624,533	\$	568,449	\$	310,312	\$	370,427	\$	438,821	\$	513,628	

## ECONOMIC DEVELOPMENT INCOME TAX FUND ASSUMPTIONS

Projected receipts and disbursements for this fund include local income tax distribution for economic development disbursements and capital improvements. The EDIT fund serves to provide funding for professional services related to capital projects as well as to provide funding for the construction of certain capital projects. Economic development local income taxes also provide for the payment of the 2015 EDIT Bonds which mature in 2025. Once the 2015 EDIT Bonds mature, this fund will provide cash flow for future capital projects.

## **Receipts:**

(1)	LIT – EDIT:	
	2021:	Projected amount is based on estimated distributions per the 1782 Notice
	2022:	Assumes distributions equal to 2021. No growth or inflation assumed due to COVID-19
		pandemic.
	2023-2025:	Assumes an increase based on historical amounts received per resident for the addition
		of 375 residents annually. See Exhibit D.

## **Disbursements:**

- (2) Professional Fees:2021-2025: Assumed to equal 100% of 2021 budgeted amounts.
- (3) Improvements Other than Buildings:
  - 2021: Per the *Capital Improvement Plan*, it assumed that \$100,000 of the 129<sup>th</sup> Ave. project will be covered with EDIT funds.

## (4) Special Projects:

- 2022: Per the *Capital Improvement Plan*, it assumed that \$302,000 of EDIT funds will be used to buy-down the cost of the project.
- (5) Transfers Out:
  - 2021-2025: Based on amounts to be transferred following the 2015 EDIT Bonds amortization schedule.

#### PUBLIC SAFETY FUND - ACTUAL AND PROJECTED RECEIPTS AND DISBURSEMENTS

	Actual					Projected									
		2019		2020		2021		2022		2023		2024		2025	Ref
Receipts:															
LIT - Public Safety	\$	212,737	\$	237,618		227,762	\$	227,762	\$	240,425	\$	246,756	\$	253,087	(1)
Disbursements:															
PSAP Contract Equipment Outlays		142,094 55,390		200,000		225,000		225,000		225,000		225,000		225,000	(2)
Total Disbursements		197,484		200,000		225,000		225,000		225,000		225,000		225,000	
<b>Change in Cash and Equivalents</b> Beginning Cash and Equivalents		<b>15,253</b> 45,474		<b>37,618</b> 60,727		<b>2,762</b> 98,345		<b>2,762</b> 101,107		<b>15,425</b> 103,869		<b>21,756</b> 119,294		<b>28,087</b> 141,050	
Ending Cash and Equivalents	\$	60,727	\$	98,345	\$	101,107	\$	103,869	\$	119,294	\$	141,050	\$	169,137	

## PUBLIC SAFETY FUND ASSUMPTIONS

Projected receipts and disbursements for this fund include local income tax distribution for public safety disbursements. Prior to 2018, the Town had used the funds to help pay for officer salaries and public safety capital expenditures. In 2019, the Town entered a PSAP contract with several other local communities. The fund's primary purpose is now to provide funding for PSAP contract. However, as revenues are anticipated to grow, additional funds may be available for public safety purposes, including equipment and vehicle purchases.

## **Receipts:**

(1)	LIT – Public S	afety:
	2021:	Projected amount is based on estimated distributions per the 1782 Notice
	2022:	Assumes distributions equal to 2021. No growth or inflation assumed due to COVID-19
		pandemic.
	2023-2025:	Assumes an increase based on historical amounts received per resident for the addition
		of 375 residents annually. See Exhibit D.

## **Disbursements:**

(2) PSAP Contract: 2021-2025: Assumed to equal 100% of 2021 budgeted amounts.

#### PARK IMPACT FEE FUND - ACTUAL AND PROJECTED RECEIPTS AND DISBURSEMENTS

		Ac	tual				Projected			
	2	019		2020	 2021	 2022	 2023	 2024	 2025	Ref
Receipts:										
Park Impact Fees	\$	212,625	\$	347,490	\$ 297,700	\$ 352,400	\$ 352,400	\$ 352,400	\$ 352,400	(1)
Disbursements:										
Miscellaneous Supplies		-		5,697	5,000	5,000	5,000	5,000	5,000	(2)
Miscellaneous Services		-		7,500	7,500	7,500	7,500	7,500	7,500	(2)
Improvements Other than Buildings		-		106,279	 -	 -	 	 	 1,200,000	(3)
Total Disbursements				119,476	 12,500	 12,500	 12,500	 12,500	 1,212,500	
Change in Cash and Equivalents		212,625		228,014	285,200	339,900	339,900	339,900	(860,100)	
Beginning Cash and Equivalents		671,040		883,665	 1,111,679	 1,396,879	 1,736,779	 2,076,679	 2,416,579	
Ending Cash and Equivalents	\$	883,665	\$	1,111,679	\$ 1,396,879	\$ 1,736,779	\$ 2,076,679	\$ 2,416,579	\$ 1,556,479	

## PARK IMPACT FEES FUND ASSUMPTIONS

Projected receipts and disbursements for this fund include the collection of park impact fees to provide funding for various park related and resident life improvement projects.

## **Debt Capacity:**

While minimum disbursements are proposed for this fund (essentially none until 2025), receipts in this fund could provide for a potential bond issue of up to \$2,750,000 (with 10-year maturity at 3.5%) if projects prior to 2025 are identified. A maximum \$1,500,000 5-year bond could instead be provided. Either bond may need a property tax back-up, and if so, could potentially put the Town near or over its GO debt limitation. See *Exhibit C* for current debt limitations.

## **Receipts:**

- (1) Park Impact Fees:
  - 2021: Assumes 100 new homes contributing \$1,215 each and an additional 100 new homes contributing \$1,762 each.
  - 2022-2025: Assume 200 new homes contributing \$1,762 each, annually. This amount of \$352,400 is the basis for the estimated bond calculation.

## **Disbursements:**

- Miscellaneous Supplies and Services:
   2021-2025: Assumed to equal 100% of 2021 budgeted amounts.
- (3) Improvements Other than Buildings:
  - 2025: Per the *Capital Improvement Plan*, it assumed that \$800,000 of the Founder's Creek and \$400,000 of the Morse Corridor projects will be funded with Park Impact Fee funds.

#### TIF ALLOCATION (CONSOLIDATED) FUND - ACTUAL AND PROJECTED RECEIPTS AND DISBURSEMENTS

	Ac	ctual			Projected			
	2019	2020	2021	2022	2023	2024	2025	Ref
Receipts:								
Property Tax Distributions Refunds and Reimbursements	\$ 982,435 1,629	\$ 1,050,332 121,552	1,102,849	1,157,991	1,192,731	1,228,513	1,265,368	(1)
Total Revenues	984,064	1,171,884	1,102,849	1,157,991	1,192,731	1,228,513	1,265,368	
Disbursements:								
Attorney Fees	-	3,840	5,000	5,000	5,000	5,000	5,000	(2)
Engineering Fees	-	92,389	50,000	50,000	50,000	50,000	50,000	(2)
Consulting Fees	-	10,831	20,000	20,000	20,000	20,000	20,000	(2)
Building Improvements/Construction	-	138,407	-	-	-	-	-	
Improvements Other than Buildings	327,188	99,422	515,000	-	-	-	1,000,875	(3)
Special Projects	-	-	-	1,250,000	-	-	-	(4)
Debt Service	-	-	-	205,154	410,307	410,307	410,307	(5)
Transfers Out	420,344	417,244	375,265 *	363,843	372,736	372,135	365,700	(6)
Total Disbursements	747,532	762,133	965,265	1,893,997	858,043	857,442	1,851,882	
Change in Cash and Equivalents	236,532	409,751	137,584	(736,006)	334,688	371,071	(586,514)	
Beginning Cash and Equivalents	541,778	778,310	1,188,061	1,325,645	589,639	924,327	1,295,398	
Ending Cash and Equivalents	\$ 778,310	\$ 1,188,061	\$ 1,325,645	\$ 589,639	\$ 924,327	\$ 1,295,398	\$ 708,884	

\* For payment on 2017 Refunding Bonds and 2020 Refunding Lease Rental Bonds.

## TIF ALLOCATION (CONSOLIDATED) FUND ASSUMPTIONS

Projected receipts and disbursements for this fund include the collection of TIF property tax distributions to raise funds for improvements to the TIF area or the surrounding areas serving the TIF District. The Town currently utilizes these funds to pay for various economic development and public works projects and the outstanding debt related to those projects.

The TIF area is currently producing excess funds which have been proposed for use in various projects identified in the *Capital Improvement Plan*. In addition, it is proposed that TIF funds will provide a significant portion of the Ecosystem Clean-Up project, including a bond issued payable with TIF monies. The proposed bond issue is assumed to be in the amount of \$3,500,000 to be outstanding for 10 years at 3.0%.

## **Receipts:**

- (1) Property Tax Distributions:
  - 2021-2022: TIF District property taxes have been increasing at rate in excess of 5% annually. 2021 and 2022 property tax distributions are assumed to increase 5% over the previous year.
  - 2023-2025: Assumes property tax distributions increase approximately 3% per year.

## **Disbursements:**

- Professional Fees:
   2021-2025: Assumed to equal historical amounts paid and per management estimates
- (3) Improvements Other than Buildings:

2021: Per the *Capital Improvement Plan*, it assumed that \$450,000 of the Parrish Ave. and \$65,000 of the 133<sup>rd</sup> and King projects are to be paid with TIF funds.

# (4) Special Projects: 2022:

It is assumed that a cash contribution of \$1,250,000 will be used to help fund the Ecosystem Clean-Up project.

## (5) Debt Service:

- 2022: Assumed debt service requirement for a half a year on a 10-year \$3,500,000 issue with an interest rate of 3.0%.
- 2023-2025: Assumed annual debt service requirement on a 10-year \$3,500,000 issue with an interest rate of 3.0%.

## (6) Transfers Out:

2021-2025: Transfers to debt service funds for payment on the 2017 RDC Refunding Bonds and a portion of the 2020 RDA Lease Rental Refunding Bonds.

#### RDC GENERAL FUND - ACTUAL AND PROJECTED RECEIPTS AND DISBURSEMENTS

	Actual				Projected										
		2019		2020		2021	_	2022	_	2023		2024		2025	Ref
Receipts:															
Property Tax Distributions Licenses Excise, CVET and FIT	\$	26,967 2,619	\$	33,946 3,651	\$	51,698 5,558	\$	40,960 4,403	\$	42,189 4,556	\$	43,455 4,693	\$	44,759 4,834	(1) (2)
Total Revenues		29,586		37,597		57,256		45,363		46,745		48,148		49,593	
Disbursements:															
Salaries and Wages		11,974		14,938		20,240		20,847		21,472		22,116		22,779	(3)
Employee Benefits		2,095		2,357		2,893		2,980		3,069		3,161		3,256	(3)
Office Supplies		13		-		225		225		225		225		225	(4)
Attorney Fees		3,875		1,335		4,500		4,500		5,000		5,000		5,500	(4)
Engineering Fees		999		1,375		4,500		4,500		5,000		5,000		5,500	(4)
Consulting Fees		3,980		2,840		3,000		3,000		3,500		3,500		4,000	(4)
Travel, Education and Dues		1,660		-		720		720		750		750		1,000	(4)
Miscellaneous Services		15,758		6,436 *		7,191		7,191		7,250		7,250		7,250	(4)
Total Disbursements		40,354		29,281		43,269		43,963		46,266		47,002		49,510	
Change in Cash and Equivalents		(10,768)		8,316		10,866		1,400		479		1,146		83	
Beginning Cash and Equivalents		22,031		11,263		19,579		30,445		31,845		32,324		33,470	
Ending Cash and Equivalents	\$	11,263	\$	19,579	\$	30,445	\$	31,845	\$	32,324	\$	33,470	\$	33,553	

\* Includes prior year adjustment of \$69.

## REDEVELOPMENT COMMISSION GENERAL FUND ASSUMPTIONS

Projected receipts and disbursements for this fund include the collection of property taxes (approximately 1.5% of the maximum levy) and the levy associated excise taxes primarily for the purpose of paying salaries and wages, employee benefits and professional service fees related to the maintaining and planning of the Redevelopment District.

## **Receipts:**

(1) Property Tax Distributions:

ropeny run b	
2021:	Based on amounts approved in the 1782 Notice.
2022:	Total levy assumes an AVGQ of 3%, plus an estimated 2% increase for three-year growth
	appeal adjustment and an RDC levy allocation decrease from 1.99% to 1.50%.
2023-2025:	Assumes an AVGQ of 3%.

- (2) License Excise, CVET and FIT:
  - 2021-2025: Based on amounts received historically in comparison to property tax distributions received. (Approximately 10.8% of allocated levy.)

## **Disbursements:**

- (3) Salaries and Wages and Employee Benefits:
  - 2021: Assumes disbursements equal to 95% of budgeted 2021 amounts.
  - 202\2-2025: Assumes a 3% increase in salaries and selected benefits.
- (4) Selected Operating Disbursements:
  - 2021: Assumes disbursements equal to 90% of budgeted 2021 amounts.
  - 2022-2025: Assumed to approximate historical and budgeted amounts and adjusted periodically for growth and inflation.

#### LC SOLID WASTE FUND - ACTUAL AND PROJECTED RECEIPTS AND DISBURSEMENTS

	Actual					Projected			
	 2019	_	2020	 2021	 2022	 2023	 2024	 2025	Ref
Receipts:									
Grant Distributions	\$ 60,152	\$	60,152	\$ 60,152	\$ 60,152	\$ 60,152	\$ 60,152	\$ 60,152	(1)
Disbursements:									
Salaries and Wages	49,721		41,804	-	40,000	41,200	42,436	43,709	(2)
Employee Benefits	8,391		6,808	-	8,189	8,435	8,688	8,949	(2)
Operating Supplies	1,631		2,123	7,500	3,000	3,000	3,000	3,000	(3)
Transportation Supplies	404		-	1,500	1,000	1,000	1,000	1,000	(3)
Equipment Maintenance	2,217		1,699	5,000	2,500	2,500	2,500	2,500	(3)
Equipment Outlays	2,808		-	-	-	-	-	-	
Lease Payments	 5,276		5,276	 11,777	 6,500	 6,500	 6,500	 6,500	(3)
Total Disbursements	 70,448		57,710	 25,777	 61,189	 62,635	 64,124	 65,658	
Change in Cash and Equivalents	(10,296)		2,442	34,375	(1,037)	(2,483)	(3,972)	(5,506)	
Beginning Cash and Equivalents	 41,970		31,674	 34,116	 68,491	 67,454	 64,971	 60,999	
Ending Cash and Equivalents	\$ 31,674	\$	34,116	\$ 68,491	\$ 67,454	\$ 64,971	\$ 60,999	\$ 55,493	

## LAKE COUNTY SOLID WASTE FUND ASSUMPTIONS

Projected receipts and disbursements for this fund include the receipt of grant funds from Lake County primarily for the purpose in aiding the Town to provide for solid waste removal and public works services. Historically, the Town has used the funds to pay for public works employees' salaries and wages and employee benefits as well as some miscellaneous services. No salaries and wages were budgeted in 2021 due to uncertainties regarding COVID and the grant distributions. However, it is anticipated that the grant funds will continue to be received and in 2022, budgeted salaries and wages return.

## **Receipts:**

(2)

Grant Distributions
 2021-2025: Based on historical amounts received from Lake County.

## **Disbursements:**

- Salaries and Wages and Employee Benefits:
  2021: None are assumed per the 2021 Budget.
  2022: Assumes \$40,000 of salaries and wages are shifted to the LCSW Fund, along with estimated employee benefits of \$8,189.
  2023-2025: Assumes a 3% increase in salaries and selected benefits.
- (3) Selected Operating Disbursements:
  - 2021: Assumes disbursements equal to 100% of budgeted 2021 amounts.
  - 2022-2025: Adjustments are made to provide funding for lease payments and to maintain a level budget.

#### PARK & REC N/R FUND - ACTUAL AND PROJECTED RECEIPTS AND DISBURSEMENTS

	Actual				Projected										
		2019		2020		2021		2022		2023		2024		2025	Ref
Receipts:															
Park Fees Donations	\$	35,866	\$	7,130 1,100	\$	7,500	\$	15,000	\$	20,000	\$	35,000	\$	35,000	
Total Revenues		35,866		8,230		7,500		15,000		20,000		35,000		35,000	
Disbursements:															
Salaries and Wages		26,959		5,501		8,782		10,000		15,000		20,000		20,000	
Employee Benefits		2,062		781		-		-		-		-		-	
Operating Supplies		-		271		500		2,500		2,500		7,500		7,500	
Office Supplies		5,315		1,298		-		-		-		-		-	
Miscellaneous Services		6,110		-		1,000		2,500		2,500		7,500		7,500	
Refunds and Reimbursements		-		4,445		-		-		-		-		-	
Unappropriated		4,830		360		-		-		-		-			
Total Disbursements		45,276		12,656		10,282		15,000		20,000		35,000		35,000	
Change in Cash and Equivalents		(9,410)		(4,426)		(2,782)		-		-		-		-	
Beginning Cash and Equivalents		16,618		7,208		2,782									
Ending Cash and Equivalents	\$	7,208	\$	2,782	\$	-	\$	-	\$	-	\$	-	\$	-	

See General Comments and Notes and Assumptions

#### CCI FUND - ACTUAL AND PROJECTED RECEIPTS AND DISBURSEMENTS

	Actual			Projected										
	2019		2020		2021		2022		2023		2024		2025	Ref
Receipts:														
Cigarette Tax - CCI	\$ 26,411	\$	25,065	\$	25,899		26,676		27,476		28,300		29,149	
Disbursements:														
IT Contracts	23,296		16,908		22,500		22,500		25,000		25,000		27,500	
Equipment Outlays	 8,872	. <u> </u>	6,032		10,000		-		-				-	
Total Disbursements	 32,168		22,940		32,500		22,500		25,000		25,000		27,500	
Change in Cash and Equivalents	(5,757)		2,125		(6,601)		4,176		2,476		3,300		1,649	
Beginning Cash and Equivalents	 19,048		13,291		15,416		8,815		12,991		15,467		18,767	
Ending Cash and Equivalents	\$ 13,291	\$	15,416	\$	8,815	\$	12,991	\$	15,467	\$	18,767	\$	20,416	

#### ROSE GARDEN INFRASTRUCTURE FUND - ACTUAL AND PROJECTED RECEIPTS AND DISBURSEMENTS

	1	Actual		Projected							
	2019		2020	2021	2022	2023	2024	2025	Ref		
Receipts:											
Building and Zoning Permits and Charges	\$	\$	97,000 *						_		
Disbursements:											
Improvements Other than Buildings		. <u> </u>	-	45,000					_		
Total Disbursements				45,000					_		
Change in Cash and Equivalents			97,000	(45,000)	-	-	-	-			
Beginning Cash and Equivalents			-	97,000	52,000	52,000	52,000	52,000	_		
Ending Cash and Equivalents	\$	\$	97,000	\$ 52,000	\$ 52,000	\$ 52,000	\$ 52,000	\$ 52,000	=		

\* Lennar building contribution.

See General Comments and Notes and Assumptions

## OTHER SELECTED CIVIL FUND ASSUMPTIONS

## Park and Rec Non-Reverting Fund

Receipts include various park receipts for services and disbursements are assumed to equal receipts.

## Cumulative Capital Improvement Fund

Receipts include cigarette tax distributions and provide the Town funding for its IT contracts.

## Rose Garden Fund

If funds become available, additional capital needs and projects may be paid via this fund.

# <u>SELECTED UTILITY FUNDS -</u> <u>ACTUAL AND PROJECTED RECEIPTS</u> <u>AND DISBURSEMENTS</u>

#### WATER OPERATING FUND - ACTUAL AND PROJECTED RECEIPTS AND DISBURSEMENTS

	Actu	al	Projected							
	2019	2020	2021	2022	2023	2024	2025	R		
Receipts:										
Water Sales	\$ 1.173.591	\$ 1,367,769	\$ 1,454,265	\$ 1,771,875	\$ 1,871,345	\$ 1.970.815	\$ 2,070,285	(		
Miscellaneous	10,198	19,738	15,000	15,000	15,000	15,000	15,000	Ć		
Refunds and Reimbursements	-	856	-	-	-	-	-			
Tap Fees	132,270	200,635	146,000	146,000	146,000	146,000	146,000	(		
Bond Proceeds	<u> </u>		3,900,000	-				(•		
Total Revenues	1,316,059	1,588,998	5,515,265	1,932,875	2,032,345	2,131,815	2,231,285			
Disbursements:										
Salaries and Wages	237,239	296,250	305,138	314,292	323,721	333,433	343,436	(		
Employee Benefits	115,042	121,012	124,642	128,381	132,232	136,199	140,285	(		
Operating Supplies	25,314	32,042	30,000	30,000	35,000	35,000	35,000	(		
Transportation Supplies	5,321	9,055	8,000	8,000	10,000	10,000	10,000	(		
Fuel and Gasoline	10,792	201	5,000	5,150	5,305	5,464	5,628	(		
Postage/Billings	1,500	3,744	2,500	2,500	2,500	2,500	2,500	(		
Office Supplies	836	1,231	1,200	1,200	1,200	1,200	1,200	(		
Electric Bill	63,034	58,120	59,864	61,660	63,510	65,415	67,377	(		
Other Utilities	720	-	-	-	-	-	-			
Maintenance Contracts	13,009	44,355	19,510	20,095	20,698	21,319	21,959	(		
Attorney Fees	14,390	214,661	75,000	75,000	75,000	80,000	80,000	(		
Engineering Fees	29,013	132,042	75,000	75,000	75,000	80,000	80,000	(		
Consulting Fees	91,458	103,199	75,000	75,000	75,000	80,000	80,000	(		
Phone and Internet	2,215	1,783	2,000	2,060	2,122	2,186	2,252	(		
Insurance	22,073	24,404	25,136	25,890	26,667	27,467	28,291	(		
Travel, Education and Dues	2,639	1,231	2,000	2,060	2,122	2,186	2,252	(		
Miscellaneous Services	25,485 *	53,816 *	35,000	35,000	35,000	35,000	35,000	(		
Refunds and Reimbursements	730	-	-	-	-	-	-	,		
Utility Receipts Tax	17,621	21,756	20,360	24,806	26,199	27,591	28,984	(		
Meters	84,631	89,615	85,000	85,000	85,000	85,000	85,000	(		
Equipment Outlays Improvements Other than Buildings	11,438 75,152	28,825	25,000	25,000 3,900,000	25,000	25,000	25,000	(		
Debt Service	75,152	-	-	262,141	-	-	-	(		
Unappropriated	-	- 9,475	-	202,141	262,141	262,141	262,141	(		
Transfers Out	309,935	324,858	359,719	325,142	325,180	325,466	270,850	(		
Total Disbursements	1,159,587	1,571,675	1,335,069	5,483,377	1,608,597	1,642,567	1,607,155			
Change in Cash and Equivalents	156,472	17,323	4,180,196	(3,550,502)	423,748	489,248	624,130			
Beginning Cash and Equivalents	498,034	654,506	671,829	4,852,025	1,301,523	1,725,271	2,214,519			
Ending Cash and Equivalents	\$ 654,506	\$ 671,829	\$ 4,852,025	\$ 1,301,523	\$ 1,725,271	\$ 2,214,519	\$ 2,838,649			

\* Includes prior year adjustment of \$2,268 and \$16,206 in 2019 and 2020, respectively.

## WATER OPERATING FUND ASSUMPTIONS

Projected receipts and disbursements for this fund include the receipts for water services provided by the utility to pay for the water utility's operations and debt service requirements. Water tap fees are also collected to aid in the funding of various capital projects. The water utility may also provide funding for various civil projects if a water improvement component is present.

## **Receipts:**

(1)	Water Sales 2021: <b>2022:</b>	Assumes the addition of 200 customers each paying a 4,000 gallon rate for 12 months. Assumes an estimated rate increase of 15% plus the addition of 200 customers each paying the new 4,000 gallon rate for 12 months.
	2023-2025:	Assumes the addition of 200 customers each paying the new 4,000 gallon rate for 12 months.
(2)	Miscellaneous 2021-2025:	Assumed to approximate historical averages.
(3)	Tap Fees 2021-2025:	Assumes 200 customers tap annually at \$730 per tap.
(4)	Bond Proceeds 2021:	It is assumed that in late 2021, the Town will issue debt for the East Side Water Tower

## **Disbursements:**

- (5) Salaries and Wages, Employee Benefits and Selected Operating Disbursements
   2021-2025: Assumes annual cost-of-living or inflationary adjustments of 3%.
- (6) Other Selected Operating Disbursements
   2021-2025: Assumes to approximate historical averages with periodic adjustments for inflation.
- (7) Utility Receipts Tax2021-2025: Assumes an amount equal to 1.4% of projected water sales.
- (8) Debt Service and Transfers Out

project.

2021-2025: Transfers out are for debt service on current outstanding bonds. Beginning in 2022, the debt service on the proposed is assumed to begin. A 20-year issuance of \$3,900,000 at 3% is assumed. The 15% rate increase assumed effective 1/1/2022 is estimated to provide the utility with 138.9% debt service coverage.

#### WATER DEVELOPMENT FUND - ACTUAL AND PROJECTED RECEIPTS AND DISBURSEMENTS

	A	Actual	Projected							
	2019	2020	2021	2022	2023	2024	2025	Ref		
Receipts:										
Developer Fees	\$ 97,024	\$ 151,910	\$ 155,520	\$ 155,520	\$ 400,000	\$ 400,000	\$ 400,000	(1)		
Disbursements:										
Miscellaneous Services	37,382	-	25,000	25,000	25,000	25,000	25,000	(2)		
Refunds and Reimbursements	580	-	-	-	-	-	-			
Improvements Other than Buildings	-	-	-	-	-	-	500,000	(3)		
Transfers Out	29,466									
Total Disbursements	67,428		25,000	25,000	25,000	25,000	525,000			
Change in Cash and Equivalents	29,596	151,910	130,520	130,520	375,000	375,000	(125,000)			
Beginning Cash and Equivalents	67,600	97,196	249,106	379,626	510,146	885,146	1,260,146			
Ending Cash and Equivalents	\$ 97,196	\$ 249,106	\$ 379,626	\$ 510,146	\$ 885,146	\$ 1,260,146	\$ 1,135,146			

# WATER DEVELOPMENT FUND ASSUMPTIONS

Projected receipts and disbursements for this fund include the collection of developer fees to provide the water system extension and water plant capacity improvements. This fund may also provide the water utility with cash reserves for emergency repairs or extraordinary items.

## **Receipts:**

Developer Fees
 2021-2022: Assumes the addition of 180 customers each paying \$580 on the west side system and the addition of 20 customers each paying \$2,556 on the east side system annually.
 2023-2025: Assumes the addition of 200 customers each paying a new unified system development charge of \$2,000 annually.

## **Disbursements:**

- Miscellaneous Services
   2021-2025: Assumes annual miscellaneous disbursements of \$25,000.
- (6) Improvements Other than Buildings

2025: Assumes the use of developer fees to pay for 1/6 of the estimated Lakeshore Drive Project.

#### WASTEWATER OPERATING FUND - ACTUAL AND PROJECTED RECEIPTS AND DISBURSEMENTS

	Act	Projected						
	2019	2020	2021	2022	2023	2024	2025	Ref
Receipts:								
Wastewater Sales	\$ 3,958,874	\$ 4,059,148	\$ 4,174,348	\$ 4,289,548	\$ 4,404,748	\$ 4,519,948	\$ 4,635,148	(1)
Miscellaneous	92,762	41,917	45,000	45,000	45,000	45,000	45,000	(1) (2)
Refunds and Reimbursements	22,397	5,030	15,000					(2)
Tap Fees	93,000	140,000	100,000	100,000	100,000	100,000	100,000	(3)
Bond Proceeds	-							(-)
Other Income	137,823 *	32,902 *	*					
Total Revenues	4,304,856	4,278,997	4,319,348	4,434,548	4,549,748	4,664,948	4,780,148	
Disbursements:								
Salaries and Wages	551,684	631,386	650,328	669,838	689,933	710,631	731,950	(4)
Employee Benefits	522,019	522,811	538,495	554,650	571,290	588,429	606,082	(4)
Operating Supplies	30,323	31,623	32,572	33,549	34,555	35,592	36,660	(4)
Transportation Supplies	19,498	16,513	17,008	17,518	18,044	18,585	19,143	(4)
Fuel and Gasoline	29,279	13,641	14,050	14,472	14,906	15,353	15,814	(4)
Postage/Billings	43,839	44,806	45,000	45,000	45,000	45,000	45,000	(5)
Office Supplies	4,140	3,164	3,500	3,500	3,500	3,500	3,500	(5)
Electric Bill	107,134	78,995	81,365	83,806	86,320	88,910	91,577	(4)
Other Utilities	594	4,149	4,000	4,000	4,000	4,000	4,000	(5)
Maintenance Contracts	56,313	37,351	50,000	50,000	55,000	55,000	60,000	(5)
Facility Maintenance	1,205,149	1,338,771	1,378,934	1,420,302	1,462,911	1,506,798	1,552,002	(4)
Attorney Fees	35,668	30,787	35,000	35,000	35,000	40,000	40,000	(5)
Engineering Fees	107,586	131,229	115,000	115,000	120,000	120,000	120,000	(5)
Consulting Fees	35,045	48,532	45,000	50,000	50,000	50,000	50,000	(5)
Phone and Internet	5,516	5,457	5,621	5,790	5,964	6,143	6,327	(4)
Insurance	88,135	73,993	76,213	78,499	80,854	83,280	85,778	(4)
Office Rent	52,124	52,124	52,124	52,124	52,124	52,124	52,124	(5)
Travel, Education and Dues	7,552	1,547	3,500	3,500	3,500	3,500	3,500	(5)
Miscellaneous Services	111,912	97,758	100,000	100,000	100,000	100,000	100,000	(5)
Refunds and Reimbursements	1,032	28	-	-	-	-	-	
Equipment Outlays	43,438	49,841	50,000	50,000	50,000	50,000	50,000	(5)
Improvements Other than Buildings	62,484	99,027	-	-	-	-	-	
Lease Payments	53,769	23,436	23,436	23,436	23,436	23,436	23,436	(5)
Debt Service	-	-	-	-	-	-	-	
Transfers Out	1,163,326	1,155,954	1,018,100	1,022,300	1,023,950	1,020,100	1,024,750	(6)
Total Disbursements	4,337,559	4,492,923	4,339,246	4,432,284	4,530,287	4,620,381	4,721,643	
Change in Cash and Equivalents	(32,703)	(213,926)	(19,898)	2,264	19,461	44,567	58,505	
Beginning Cash and Equivalents	551,570	518,867	304,941	285,043	287,307	306,768	351,335	
Ending Cash and Equivalents	\$ 518,867	\$ 304,941	\$ 285,043	\$ 287,307	\$ 306,768	\$ 351,335	\$ 409,840	

\* Includes prior year adjustment of \$137,823 and \$32,902 in 2019 and 2020, respectively.

## WASTEWATER OPERATING FUND ASSUMPTIONS

Projected receipts and disbursements for this fund include the receipts for wastewater services provided by the utility to pay for the wastewater utility's operations and debt service requirements. Wastewater tap fees are also collected to aid in the funding of various capital projects. The wastewater utility may also provide funding for various civil projects if a wastewater improvement component is present. With current growth assumptions and projects presented in the Plan, no rate increases are assumed. However, depending on the financing mechanism for Phase II of the West Side Interceptor project, a rate study may be needed.

## **Receipts:**

(1)	Wastewater Sal	es
	2021-2025:	Assumes the addition of 200 customers each paying a 4,000 gallon rate for 12 months.

- (2) Miscellaneous 2021-2025: Assumed to approximate historical averages.
- (3) Tap Fees 2021-2025: Assumes 200 customers tap annually at \$500 per tap.

## **Disbursements:**

- (4) Salaries and Wages, Employee Benefits and Selected Operating Disbursements 2021-2025: Assumes annual cost-of-living or inflationary adjustments of 3%.
- (5) Other Selected Operating Disbursements
   2021-2025: Assumes to approximate historical averages with periodic adjustments for inflation.
- (6) Transfers Out
   2021-2025: Transfers out are for debt service on current outstanding bonds and transfers to the WWTP Special Fund (\$550,000) and Wastewater Depreciation Fund (\$18,000). The estimated debt service coverage for the utility is approximately 200% for years presented.

#### WASTEWATER DEVELOPMENT FUND - ACTUAL AND PROJECTED RECEIPTS AND DISBURSEMENTS

	Ac	etual			Projected			
	2019	2020	2021	2022	2023	2024	2025	Ref
Receipts:								
Refunds and Reimbursements Developer Fees	\$ 6,148 624,400	\$ 227,348 941,500	\$ - 700,000	\$- 700,000	\$- 700,000	\$ - 700,000	\$ - 700,000	(1)
Total Revenues	630,548	1,168,848	700,000	700,000	700,000	700,000	700,000	
Disbursements:								
Engineering Fees Consulting Fees	3,776	24,274	20,000 20,000	20,000 20,000	20,000 20,000	20,000 20,000	20,000 20,000	(2) (2)
Miscellaneous Services	8,150	-	-	-	-	-	-	
Equipment Outlays Improvements Other than Buildings	3,989	73,170	1,000,000	3,500,000	-	-		(3)
Total Disbursements	15,915	97,444	1,040,000	3,540,000	40,000	40,000	40,000	
<b>Change in Cash and Equivalents</b> Beginning Cash and Equivalents	<b>614,633</b> 1,731,287	<b>1,071,404</b> 2,345,920	( <b>340,000</b> ) 3,417,324	( <b>2,840,000</b> ) 3,077,324	<b>660,000</b> 237,324	<b>660,000</b> 897,324	<b>660,000</b> 1,557,324	
Ending Cash and Equivalents	\$ 2,345,920	\$ 3,417,324	\$ 3,077,324	\$ 237,324	\$ 897,324	\$ 1,557,324	\$ 2,217,324	

## WASTEWATER DEVELOPMENT FUND ASSUMPTIONS

Projected receipts and disbursements for this fund include the collection of developer fees to provide the wastewater system extension and collection system improvements. This fund was established specifically to provide funding for the West Side Interceptor Project.

## **Receipts:**

(1) Developer Fees
 2021-2025: Assumes the annual addition of 200 customers each paying \$3,500 in connection fees.

## **Disbursements:**

- (2) Engineering and Consulting Fees
   2021-2025: Assumes annual professional services disbursements of \$40,000.
- (3) Improvements Other than Buildings
   2021-2022: Assumes the use of the designated developer fees to pay for the West Side Interceptor Project.

#### WWTP SPECIAL FUND - ACTUAL AND PROJECTED RECEIPTS AND DISBURSEMENTS

	Actual		Projected					
	2019	2020	2021	2022	2023	2024	2025	Ref
Receipts:								
Miscellaneous	\$ -	\$ 13,452	\$ -	\$ -	\$ -	\$ -	\$ -	
Temporary Loans	118,437	200,477	-	-	-	-	-	
Transfers In	679,088	678,458	550,000	550,000	550,000	550,000	550,000	(1)
Total Revenues	797,525	892,387	550,000	550,000	550,000	550,000	550,000	
Disbursements:								
Miscellaneous Services	13,350	-	-	-	-	-	-	
Equipment Outlays	57,813	18,894	-	-	-	-	-	
Improvements Other than Buildings	85,672	-	-	1,000,000	-	-	2,000,000	(2)
Temporary Loans	118,437	200,477						
Total Disbursements	275,272	219,371		1,000,000			2,000,000	
Change in Cash and Equivalents	522,253	673,016	550,000	(450,000)	550,000	550,000	(1,450,000)	
Beginning Cash and Equivalents	6,969,255	7,491,508	8,164,524	8,714,524	8,264,524	8,814,524	9,364,524	
Ending Cash and Equivalents	\$ 7,491,508	\$ 8,164,524	\$ 8,714,524	\$ 8,264,524	\$ 8,814,524	\$ 9,364,524	\$ 7,914,524	

## WWTP SPECIAL FUND ASSUMPTIONS

Projected receipts and disbursements for this fund include transfers-in from the Wastewater Operating Fund to accumulate funds for future wastewater treatment plant projects. This fund has also served as the Town's emergency reserve funds. It is assumed that until major wastewater treatment plant improvements are needed, this fund will continue to provide funding for interim wastewater treatment plant projects as well as the Town's emergency reserves. Major wastewater treatment plant improvements are anticipated in the next 5-10 years.

## **Receipts:**

(1) Transfers-In2021-2025: Assumes the transfer-in of \$550,000 annually.

## **Disbursements:**

(2) Improvements Other than Buildings

2022: Assumes the use of the funds for half of the estimated project costs to the Lowell wastewater treatment plant. The estimated cost of the project is \$2,000,000.

2025: Assumes future wastewater treatment plant improvements of \$4,000,000. The Town will be responsible for half.

#### STORMWATER OPERATING FUND - ACTUAL AND PROJECTED RECEIPTS AND DISBURSEMENTS

	Actual		Projected					_
	2019	2020	2021	2022	2023	2024	2025	Ref
Receipts:								
Stormwater Sales Miscellaneous Refunds and Reimbursements	\$ 1,132,605 17,500 176	\$ 1,119,545 15,095 42,403 *	\$ 1,143,545 16,000 -	\$ 1,167,545 16,000	\$ 1,191,545 16,000	\$ 1,215,545 16,000	\$ 1,239,545 16,000	(1) (2)
Total Revenues	1,150,281	1,177,043	1,159,545	1,183,545	1,207,545	1,231,545	1,255,545	
Disbursements:								
Salaries and Wages	205,215	292,831	301,616	310,664	319,984	329,584	339,472	(3)
Employee Benefits	108,541	118,418	121,971	125,630	129,399	133,281	137,279	(3)
Operating Supplies	16,877	26,823	25,000	25,000	25,000	25,000	25,000	(4)
Transportation Supplies	3,910	7,640	7,500	7,500	7,500	7,500	7,500	(4)
Postage/Billings	-	1,112	7,500	7,500	7,500	7,500	7,500	(4)
Office Supplies	10	247	250	250	250	250	250	(4)
Electric Bill	8,266	5,576	7,500	7,725	7,957	8,196	8,442	(3)
Other Utilities	720	371	250	250	250	250	250	(4)
Maintenance Contracts	11,946	12,839	13,224	13,621	14,030	14,451	14,885	(3)
Attorney Fees	10,669	16,862	15,000	15,000	15,000	15,000	15,000	(4)
Engineering Fees	76,309	94,840	75,000	75,000	75,000	75,000	75,000	(4)
Consulting Fees	15,666	19,856	20,000	20,000	20,000	20,000	20,000	(4)
Insurance	22,073	24,404	25,136	25,890	26,667	27,467	28,291	(3)
Travel, Education and Dues	1,080	230	500	500	500	500	500	(4)
Miscellaneous Services	15,577	* 27,722	25,000	25,000	25,000	25,000	25,000	(4)
Equipment Outlays	13,492	21,738	20,000	20,000	20,000	20,000	20,000	(4)
Lease Payments	52,769	23,436	23,436	23,436	23,436	23,436	23,436	(4)
Transfers Out	457,703	760,934	581,428	526,509	481,505	486,168	490,509	(5)
Total Disbursements	1,020,823	1,455,879	1,270,311	1,229,475	1,198,978	1,218,583	1,238,314	
Change in Cash and Equivalents	129,458	(278,836)	(110,766)	(45,930)	8,567	12,962	17,231	
Beginning Cash and Equivalents	434,805	564,263	285,427	174,661	128,731	137,298	150,260	
Ending Cash and Equivalents	\$ 564,263	\$ 285,427	\$ 174,661	\$ 128,731	\$ 137,298	\$ 150,260	\$ 167,491	

\* Includes prior year adjustment of \$3,308 and \$41,547 in 2019 and 2020, respectively.

## STORMWATER OPERATING FUND ASSUMPTIONS

Projected receipts and disbursements for this fund include the receipts for stormwater management services to provide for the stormwater utility's operations and debt service requirements. Stormwater service receipts also provide funding for the necessary road and storm sewer improvements needed by the Town. Some revenues are transferred to the improvement fund to accumulate funds for those capital improvements. The stormwater utility may also provide funding for various civil projects if a stormwater improvement component is present. Potential increases in stormwater rates could also provide additional funding for the Ecosystem Clean-Up Project. No increases are presented in this Plan.

## **Receipts:**

- (1) Stormwater Sales
   2021-2025: Assumes the addition of 200 customers each paying a \$10 residential rate for 12 months.
- (2) Miscellaneous 2021-2025: Assumed to approximate historical averages.

## **Disbursements:**

- (3) Salaries and Wages, Employee Benefits and Selected Operating Disbursements 2021-2025: Assumes annual cost-of-living or inflationary adjustments of 3%.
- (4) Other Selected Operating Disbursements
   2021-2025: Assumed to approximate historical averages with periodic adjustments for inflation.

## (5) Transfers Out

- 2021: Transfers out are for debt service on currently outstanding bonds and transfers to the Stormwater Improvement Fund (\$100,000).
- 2022-2025: Transfers out are for debt service on currently outstanding bonds and transfers to the Stormwater Improvement Fund (\$200,000). The estimated debt service coverage for the utility is approximately 180% for years presented.

#### STORMWATER IMPROVEMENT FUND - ACTUAL AND PROJECTED RECEIPTS AND DISBURSEMENTS

	Ac	tual				Projected			
	 2019		2020	 2021	 2022	 2023	 2024	 2025	Ref
Receipts:									
Other Income	\$ 19,690	\$	-	\$ -	\$ -	\$ -	\$ -	\$ -	
Transfers In	 162,052		547,575	 300,000	 250,000	 200,000	 200,000	 200,000	(1)
Total Revenues	 181,742		547,575	 300,000	 250,000	 200,000	 200,000	 200,000	
Disbursements:									
Engineering Fees	-		55,365	25,000	25,000	25,000	25,000	25,000	(2)
Miscellaneous Services	-		105,662	25,000	25,000	25,000	25,000	25,000	(2)
Improvements Other than Buildings	35,444		316,969	-	250,000	-	-	-	(3)
Special Projects	 -		-	 448,000	 	 	 -	 	(4)
Total Disbursements	 35,444		477,996	 498,000	 300,000	 50,000	 50,000	 50,000	
Change in Cash and Equivalents	146,298		69,579	(198,000)	(50,000)	150,000	150,000	150,000	
Beginning Cash and Equivalents	 68,209		214,507	 284,086	 86,086	 36,086	 186,086	 336,086	
Ending Cash and Equivalents	\$ 214,507	\$	284,086	\$ 86,086	\$ 36,086	\$ 186,086	\$ 336,086	\$ 486,086	

## STORMWATER IMPROVEMENT FUND ASSUMPTIONS

Projected receipts and disbursements for this fund include transfers-in from the Stormwater Operating Fund to accumulate funds for future stormwater management projects. As funds accumulate and become available in this fund, they be used for future storm sewer and road improvements. Funds here may also be used to help fund the Ecosystem Clean-Up project.

## **Receipts:**

(1)	Transfers-In	
	2021:	Assumes the transfer-in of \$300,000.
	2022:	Assumes the transfer-in of \$250,000.
	2023-2025:	Assumes the transfer-in of \$200,000 annually.

## **Disbursements:**

- (2) Engineering Fees and Miscellaneous Services
   2021-2025: Assumes disbursement of \$50,000 combined annually for professional and miscellaneous services.
- (3) Improvements Other than Buildings

2022: Assumes the use of the \$250,000 of funds for Highland Subdivision project.

## (4) Special Projects

2021: Assumes the use of the \$448,000 of funds for preliminary engineering services related to the Ecosystem Clean-Up project.

#### GARBAGE FUND - ACTUAL AND PROJECTED RECEIPTS AND DISBURSEMENTS

	Ad	ctual			Projected			
	2019	2020	2021	2022	2023	2024	2025	Ref
Receipts:								
Garbage Fees Miscellaneous Refunds and Reimbursements	\$ 1,015,405 - 41,749	\$ 1,045,707 109,902 * <u>8,366</u> *	\$ 1,074,507 - -	\$ 1,103,307 - -	\$ 1,132,107	\$ 1,160,907 - -	\$ 1,189,707 - -	(1)
Total Revenues	1,057,154	1,163,975	1,074,507	1,103,307	1,132,107	1,160,907	1,189,707	
Disbursements:								
Operating Supplies	1,558	1,279	1,317	1,357	1,398	1,440	1,483	(2)
Garbage Service Contract	837,438	868,868	894,934	921,782	949,435	977,918	1,007,256	(2)
Engineering Fees	-	34,228	35,255	36,313	37,402	38,524	39,680	(2)
Miscellaneous Services	20,272	11,626	11,975	12,334	12,704	13,085	13,478	(2)
Equipment Outlays	-	5,276	5,434	5,597	5,765	5,938	6,116	(2)
Improvements Other than Buildings		133,616	220,000				500,000	(3)
Total Disbursements	859,268	1,054,893	1,168,915	977,383	1,006,704	1,036,905	1,568,013	
Change in Cash and Equivalents	197,886	109,082	(94,408)	125,924	125,403	124,002	(378,306)	
Beginning Cash and Equivalents	540,555	738,441	847,523	753,115	879,039	1,004,442	1,128,444	
Ending Cash and Equivalents	\$ 738,441	\$ 847,523	\$ 753,115	\$ 879,039	\$ 1,004,442	\$ 1,128,444	\$ 750,138	

\* Includes prior year adjustment of \$41,749 and \$8,366 in 2019 and 2020, respectively.

# GARBAGE FUND ASSUMPTIONS

Projected receipts and disbursements for this fund include the receipts for solid waste removal services to provide for the garbage utility's operations and debt service requirements. Garbage fees may also provide funding for the necessary road improvements where necessary. The garbage utility may also provide funding for various civil projects if a garbage improvement component is present.

# **Receipts:**

(1) Garbage Fees
 2021-2025: Assumes the addition of 200 customers each paying a \$12 residential rate for 12 months.

## **Disbursements:**

- (2) Operating Disbursements 2021-2025: Assumes annual inflationary adjustments of 3%.
- (3) Improvements Other than Buildings
  - 2021: Assumes the Fairbanks Street project is funded with Garbage receipts.
  - 2025: Assumes the contribution of \$500,000 to Lakeshore Drive project.

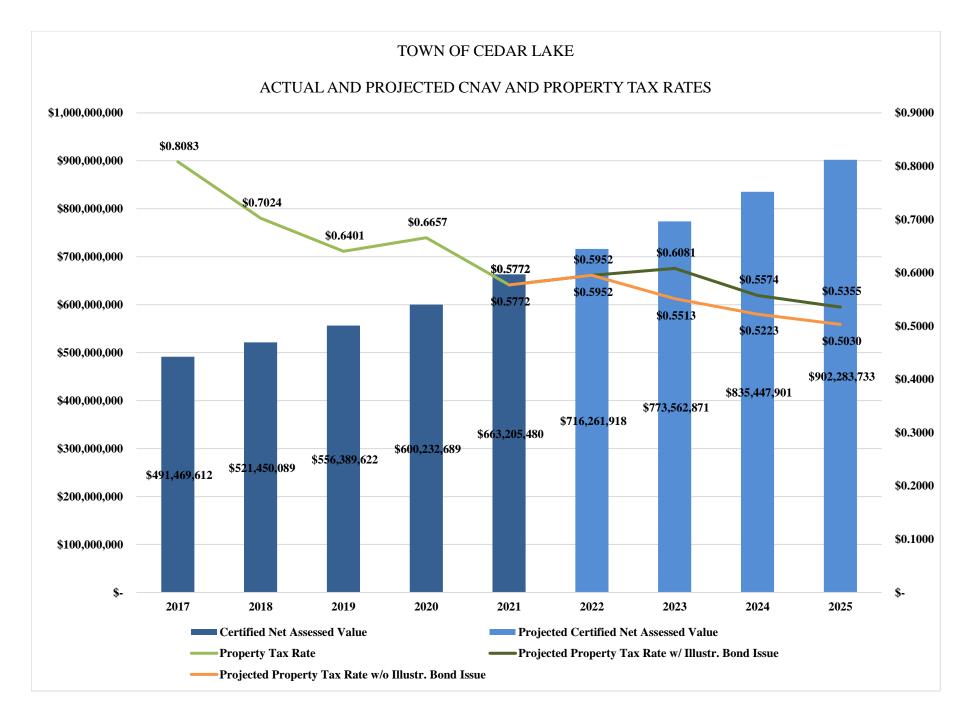
# **SUPPLEMENTAL EXHIBITS**

## Exhibit A

# PROJECTED TAX LEVIES AND PROPERTY TAX RATES

	2021	2022	2023	2024	2025
Levied Civil Funds:					
General Fund	\$ 2,690,625	\$ 2,810,088	\$ 2,950,592	\$ 3,098,122	\$ 3,253,028
MVH	55,709	88,275	90,923	93,651	96,461
RDC General	55,709	44,138	45,462	46,826	48,231
CCD	 320,328	 336,345	346,435	 356,828	 367,533
Total Civil Funds Levy	 3,122,371	 3,278,846	 3,433,412	 3,595,427	 3,765,253
Levied Debt Funds:					
2017AB&C Bonds	489,446	747,415	533,833	768,165	773,615
2007 Refunded Bonds	216,205	237,227	297,501	-	-
Illustrative Bond Financing	 -	 -	439,614	 293,076	293,076
Total Debt Funds Levy*	 705,651	 984,642	 1,270,948	 1,061,241	 1,066,691
Total Projected Levy	\$ 3,828,022	\$ 4,263,488	\$ 4,704,360	\$ 4,656,668	\$ 4,831,944
Projected CNAV (8% increase annually)	\$ 663,205,480	\$ 716,261,918	\$ 773,562,871	\$ 835,447,901	\$ 902,283,733
Projected Tax Rate	\$ 0.5772	\$ 0.5952	\$ 0.6081	\$ 0.5574	\$ 0.5355
Projected Tax Rate w/ No Illustrative GO Bond	\$ 0.5772	\$ 0.5952	\$ 0.5513	\$ 0.5223	\$ 0.5030

\* Tax debt levies may fluctuate depending on DLGFs treatment of timing for payments.



#### Exhibit C

#### ANALYSIS OF CURRENT DEBT LIMITATIONS

	Histo	orical	Budgeted		Proje	ected	
	2019	2020	2021	2022	2023	2024	2025
Certified AV Divide by 3 Times 2% Limit	556,389,622 / 3 x 2%	\$ 600,232,689 / 3 x 2%	\$ 663,205,480 / 3 x 2%	\$ 706,313,836 / 3 x 2%	\$ 752,224,235 / 3 x 2%	\$ 801,118,810 / 3 x 2%	\$ 853,191,533 / 3 x 2%
Current/Projected Debt Limit	3,709,264	4,001,551	4,421,370	4,708,759	5,014,828	5,340,792	5,687,944
Less Outstanding Debt:							
Redevelopment District Refunding Bonds, Series 2017	(1,665,000)	(1,515,000)	(1,355,000)	(1,185,000)	(1,020,000)	(845,000)	(665,000)
General Obligation Debt Capacity	\$ 2,044,264	\$ 2,486,551	\$ 3,066,370	\$ 3,523,759	\$ 3,994,828	\$ 4,495,792	\$ 5,022,944
Illustrative GO Debt					\$ 2,500,000		

#### ANALYSIS OF ASSESSED VALUE, CIRCUIT BREAKER LOSSES, TAX RATES AND LOCAL INCOME TAXES

	Certified Net			Maximum	Circuit	CB		%	Local	Income Ta	xes (2	2)			LIT (per	residen	ıt)
Year	Assessed Value	Tax Ra	ate	 Levy (1)	 Breaker	%	Population	Change	EDIT	_	Pul	olic Safety		I	EDIT	Publi	c Safety
2017	\$ 491,469,612	\$ 0.3	8083	\$ 2,628,375			12,024		\$ 219,004	-	\$	178,159	_	\$	18.21	\$	14.82
2018	521,450,089 6.1%	0.2	7024 -13.1%	2,732,454 4.0%	\$ 17,501	0.6%	12,242	1.8%	268,157	22.4%		184,705	3.7%		21.90		15.09
2019	556,389,622 6.7%	0.0	6401 -8.9%	2,828,057 3.5%	7,839	0.3%	12,491	2.0%	261,652	-2.4%		212,737	15.2%		20.95		17.03
2020	600,232,689 7.9%	0.0	6657 4.0%	2,955,439 4.5%	214,616	7.3%	12,820	* 2.6%	280,676	7.3%		237,618	11.7%		21.89		18.53
2021	663,205,480 10.5%	0.:	5772 -13.3%	3,123,049 5.7%	224,800	7.2%	13,308	* 3.8%	284,785	1.5%		227,762	-4.1%		21.40		17.11
Overall change	es since 2017 34.9%		-28.6%	18.8%				10.7%		30.0%			27.8%	Pric \$	or 3-yr av 21.58	gs (excl \$	s 2021) 16.88
Average chang	e since 2017 8.7%													Ţ			

\* Based on 1.75 occupants for 188 and 279 of building permits in 2019 and 2020, respectively.

(1) For funds inside the levy limit.

(2) Includes supplemental and one-time distributions.

Exhibit D

# SUPPLEMENTAL CIVIL DEBT AMORTIZATION SCHEDULES

## SCHEDULE OF AMORTIZATION OF \$430,000 OUTSTANDING REDEVELOPMENT AUTHORITY TAXABLE ECONOMIC DEVELOPMENT REVENUE BONDS, SERIES 2012 Payable from TIF Funds

Payment	Principal	Interest			D	ebt Service		]	Bond Year
Date	Balance	Rate	F	Principal		Interest	 Total		Total
2/1/2021 8/1/2021	\$ 430,000	5.00% 5.00%	\$	35,000	\$	10,750.00	\$ 45,750.00	\$	45,750.00
8/1/2021 2/1/2022 8/1/2022	395,000 360,000 325,000	5.00% 5.00% 5.00%		35,000 35,000 35,000		9,875.00 9,000.00 8,125.00	44,875.00 44,000.00 43,125.00		88,875.00
8/1/2022 2/1/2023 8/1/2023	290,000	5.00% 5.00%		40,000 40,000		7,250.00 6,250.00	47,250.00		90,375.00
2/1/2024	250,000 210,000	5.00%		40,000		5,250.00	46,250.00 45,250.00		91,500.00
8/1/2024 2/1/2025	170,000 130,000	5.00% 5.00%		40,000 45,000		4,250.00 3,250.00	44,250.00 48,250.00		92,500.00
8/1/2025 2/1/2026	85,000 45,000	5.00% 5.00%		40,000 45,000		2,125.00 1,125.00	 42,125.00 46,125.00		88,250.00
TOTALS			\$	430,000	\$	67,250.00	\$ 497,250.00	\$	497,250.00

## Dated July 12, 2012

## SCHEDULE OF AMORTIZATION OF \$761,000 OUTSTANDING ECONOMIC DEVELOPMENT INCOME TAX REVENUE BONDS OF 2015 Payable from EDIT Fund

Payment	Principal	Interest			D	ebt Service		]	Bond Year
Date	Balance	Rate	P	rincipal		Interest	 Total		Total
12/1/2020 6/1/2021	\$       761,000 697,000	2.99% 2.99%	\$	64,000 65,000	\$	11,376.95 10,420.15	\$ 75,376.95 75,420.15	\$	75,376.95
12/1/2021 6/1/2022	632,000 566,000	2.99% 2.99%		66,000 67.000		9,448.40 8.461.70	75,448.40 75.461.70		150,868.55
12/1/2022 6/1/2023	499,000	2.99% 2.99%		68,000 69,000		7,460.05	75,460.05		150,921.75
12/1/2023	431,000 362,000	2.99%		70,000		6,443.45 5,411.90	75,443.45 75,411.90		150,855.35
6/1/2024 12/1/2024	292,000 221,000	2.99% 2.99%		71,000 72,000		4,365.40 3,303.95	75,365.40 75,303.95		150,669.35
6/1/2025 12/1/2025	149,000 75,000	2.99% 2.99%		74,000 75,000		2,227.55 1,121.25	 76,227.55 76,121.25		152,348.80
TOTALS			\$	761,000	\$	70,040.75	\$ 831,040.75	\$	831,040.75

## Dated September 8, 2015

# SCHEDULE OF AMORTIZATION OF \$1,515,000 OUTSTANDING REDEVELOPMENT DISTRICT REFUNDING REVENUE BONDS, SERIES 2017

Payable from TIF Funds

Payment	Principal	Interest		Debt Service		Bond Year
Date	Balance	Rate	Principal	Interest	Total	Total
2/1/2021	\$ 1,515,000	3.00%	\$ 80,000	\$ 22,725.00	\$ 102,725.00	\$ 102,725.00
8/1/2021	1,435,000	3.00%	80,000	21,525.00	101,525.00	
2/1/2022	1,355,000	3.00%	85,000	20,325.00	105,325.00	206,850.00
8/1/2022	1,270,000	3.00%	85,000	19,050.00	104,050.00	
2/1/2023	1,185,000	3.00%	80,000	17,775.00	97,775.00	201,825.00
8/1/2023	1,105,000	3.00%	85,000	16,575.00	101,575.00	
2/1/2024	1,020,000	3.00%	85,000	15,300.00	100,300.00	201,875.00
8/1/2024	935,000	3.00%	90,000	14,025.00	104,025.00	
2/1/2025	845,000	3.00%	90,000	12,675.00	102,675.00	206,700.00
8/1/2025	755,000	3.00%	90,000	11,325.00	101,325.00	
2/1/2026	665,000	3.00%	90,000	9,975.00	99,975.00	201,300.00
8/1/2026	575,000	3.00%	90,000	8,625.00	98,625.00	
2/1/2027	485,000	3.00%	95,000	7,275.00	102,275.00	200,900.00
8/1/2027	390,000	3.00%	95,000	5,850.00	100,850.00	
2/1/2028	295,000	3.00%	95,000	4,425.00	99,425.00	200,275.00
8/1/2028	200,000	3.00%	100,000	3,000.00	103,000.00	
2/1/2029	100,000	3.00%	100,000	1,500.00	101,500.00	204,500.00
TOTALS			\$ 1,515,000	\$ 211,950.00	\$ 1,726,950.00	\$ 1,726,950.00

## Dated December 28, 2017

High Grove Project

# SCHEDULE OF AMORTIZATION OF \$1,650,000 OUTSTANDING REDEVELOPMENT AUTHORITY LEASE RENTAL BONDS OF 2017, SERIES A

Payable with Property Tax Levy

Payment	Principal	Interest			Γ	Debt Service		Bond Year	L	ease Rental
Date	Balance	Rate	]	Principal		Interest	 Total	 Total		Payment
2/1/2021	\$ 1,650,000	2.00%	\$	90,000	\$	23,875.00	\$ 113,875.00	\$ 113,875.00	\$	114,865.00
8/1/2021	1,560,000	2.00%		85,000		22,975.00	107,975.00			112,845.00
2/1/2022	1,475,000	3.00%		90,000		22,125.00	112,125.00	220,100.00		112,845.00
8/1/2022	1,385,000	3.00%		90,000		20,775.00	110,775.00			113,098.00
2/1/2023	1,295,000	3.00%		95,000		19,425.00	114,425.00	225,200.00		113,098.00
8/1/2023	1,200,000	3.00%		95,000		18,000.00	113,000.00			111,583.00
2/1/2024	1,105,000	3.00%		100,000		16,575.00	116,575.00	229,575.00		111,583.00
8/1/2024	1,005,000	3.00%		160,000		15,075.00	175,075.00			177,472.00
2/1/2025	845,000	3.00%		165,000		12,675.00	177,675.00	352,750.00		177,472.00
8/1/2025	680,000	3.00%		165,000		10,200.00	175,200.00			177,725.00
2/1/2026	515,000	3.00%		170,000		7,725.00	177,725.00	352,925.00		177,725.00
8/1/2026	345,000	3.00%		170,000		5,175.00	175,175.00			176,463.00
2/1/2027	175,000	3.00%		175,000		2,625.00	177,625.00	352,800.00		176,463.00
TOTALS			\$	1,650,000	\$	197,225.00	\$ 1,847,225.00	\$ 1,847,225.00	\$	1,853,237.00

#### Dated July 27, 2017

# SCHEDULE OF AMORTIZATION OF \$1,610,000 OUTSTANDING REDEVELOPMENT AUTHORITY LEASE RENTAL BONDS OF 2017, SERIES B

Payable with Property Tax Levy

Payment	Principal	Interest			Γ	Debt Service		Bond Year	L	ease Rental
Date	Balance	Rate	F	Principal		Interest	Total	Total		Payment
2/1/2021	\$ 1,610,000	2.00%	\$	90,000	\$	23,275.00	\$ 113,275.00	\$ 113,275.00	\$	112,635.00
8/1/2021	1,520,000	2.00%		85,000		22,375.00	107,375.00			110,655.00
2/1/2022	1,435,000	3.00%		95,000		21,525.00	116,525.00	223,900.00		110,655.00
8/1/2022	1,340,000	3.00%		90,000		20,100.00	110,100.00			110,902.00
2/1/2023	1,250,000	3.00%		90,000		18,750.00	108,750.00	218,850.00		110,902.00
8/1/2023	1,160,000	3.00%		85,000		17,400.00	102,400.00			109,417.00
2/1/2024	1,075,000	3.00%		90,000		16,125.00	106,125.00	208,525.00		109,417.00
8/1/2024	985,000	3.00%		160,000		14,775.00	174,775.00			174,028.00
2/1/2025	825,000	3.00%		160,000		12,375.00	172,375.00	347,150.00		174,028.00
8/1/2025	665,000	3.00%		165,000		9,975.00	174,975.00			174,275.00
2/1/2026	500,000	3.00%		165,000		7,500.00	172,500.00	347,475.00		174,275.00
8/1/2026	335,000	3.00%		165,000		5,025.00	170,025.00			173,037.00
2/1/2027	170,000	3.00%		170,000		2,550.00	172,550.00	342,575.00		173,037.00
TOTALS			\$	1,610,000	\$	191,750.00	\$ 1,801,750.00	\$ 1,801,750.00	\$	1,817,263.00

#### Dated July 27, 2017

## SCHEDULE OF AMORTIZATION OF \$845,000 OUTSTANDING REDEVELOPMENT AUTHORITY LEASE RENTAL BONDS OF 2017, SERIES C

Payable with Property Tax Levy

Payment	Principal	Interest			D	ebt Service			Bond Year	L	ease Rental
Date	Balance	Rate	Р	rincipal		Interest	 Total		Total		Payment
2/1/2021	\$ 845,000	(1)	\$	60,000	\$	11,150.00	\$ 71,150.00	\$	71,150.00	\$	71,750.00
8/1/2021	785,000	(1)		60,000		10,550.00	70,550.00				70,500.00
2/1/2022	725,000	(1)		60,000		9,950.00	69,950.00		140,500.00		71,250.00
8/1/2022	665,000	(1)		60,000		9,350.00	69,350.00				71,500.00
2/1/2023	605,000	(1)		65,000		8,750.00	73,750.00		143,100.00		72,250.00
8/1/2023	540,000	3.00%		65,000		8,100.00	73,100.00				72,500.00
2/1/2024	475,000	3.00%		65,000		7,125.00	72,125.00		145,225.00		73,250.00
8/1/2024	410,000	3.00%		65,000		6,150.00	71,150.00				71,000.00
2/1/2025	345,000	3.00%		65,000		5,175.00	70,175.00		141,325.00		71,750.00
8/1/2025	280,000	3.00%		70,000		4,200.00	74,200.00				73,500.00
2/1/2026	210,000	3.00%		70,000		3,150.00	73,150.00		147,350.00		74,250.00
8/1/2026	140,000	3.00%		70,000		2,100.00	72,100.00				71,500.00
2/1/2027	70,000	3.00%		70,000		1,050.00	 71,050.00	·	143,150.00		72,250.00
TOTALS			\$	845,000	\$	86,800.00	\$ 931,800.00	\$	931,800.00	\$	937,250.00

#### Dated November 2, 2017

Per the Gateway Debt Report

(1) Uknown, amounts per GW debt report.

#### SCHEDULE OF AMORTIZATION OF \$2,905,000 OUTSTANDING REDEVELOPMENT AUTHORITY LEASE RENTAL REFUNDING REVENUE BONDS OF 2020 Partially Payable with TIF Funds and Property Tax Levy

#### Dated November 4, 2020

Payment	Pri	ncipal	Interest			D	ebt Service		Bond Year	Lease
Date	Ba	lance	Rate	]	Principal		Interest	 Total	 Total	 Payments
2/1/2021	\$2.	905,000	3.00%	\$	225,000	\$	17,762.50	\$ 242,762.50	\$ 242,762.50	\$ 244,600.00
8/1/2021		680,000	3.00%		210,000		33,375.00	243,375.00	,	242,800.00
2/1/2022	2,	470,000	3.00%		210,000		30,225.00	240,225.00	483,600.00	242,800.00
8/1/2022	2,	260,000	3.00%		220,000		27,075.00	247,075.00		246,300.00
2/1/2023	2,	040,000	3.00%		220,000		23,775.00	243,775.00	490,850.00	246,300.00
8/1/2023	1,	820,000	3.00%		230,000		20,475.00	250,475.00		247,300.00
2/1/2024	1,	590,000	3.00%		225,000		17,025.00	242,025.00	492,500.00	247,300.00
8/1/2024	1,	365,000	2.00%		70,000		13,650.00	83,650.00		84,300.00
2/1/2025	1,	295,000	2.00%		70,000		12,950.00	82,950.00	166,600.00	84,300.00
8/1/2025	1,	225,000	2.00%		70,000		12,250.00	82,250.00		82,800.00
2/1/2026	1,	155,000	2.00%		70,000		11,550.00	81,550.00	163,800.00	82,800.00
8/1/2026	1,	085,000	2.00%		70,000		10,850.00	80,850.00		83,800.00
2/1/2027	1,	015,000	2.00%		75,000		10,150.00	85,150.00	166,000.00	83,800.00
8/1/2027		940,000	2.00%		75,000		9,400.00	84,400.00		85,300.00
2/1/2028		865,000	2.00%		75,000		8,650.00	83,650.00	168,050.00	85,300.00
8/1/2028		790,000	2.00%		75,000		7,900.00	82,900.00		83,800.00
2/1/2029		715,000	2.00%		75,000		7,150.00	82,150.00	165,050.00	83,800.00
8/1/2029		640,000	2.00%		75,000		6,400.00	81,400.00		84,800.00
2/1/2030		565,000	2.00%		80,000		5,650.00	85,650.00	167,050.00	84,800.00
8/1/2030		485,000	2.00%		80,000		4,850.00	84,850.00		85,300.00
2/1/2031		405,000	2.00%		80,000		4,050.00	84,050.00	168,900.00	85,300.00
8/1/2031		325,000	2.00%		80,000		3,250.00	83,250.00		83,800.00
2/1/2032		245,000	2.00%		80,000		2,450.00	82,450.00	165,700.00	83,800.00
8/1/2032		165,000	2.00%		85,000		1,650.00	86,650.00		84,800.00
2/1/2033		80,000	2.00%		80,000		800.00	 80,800.00	 167,450.00	 84,800.00
TOTALS				\$	2,905,000	\$	303,312.50	\$ 3,208,312.50	\$ 3,208,312.50	\$ 3,234,800.00

# SUPPLEMENTAL UTILITY DEBT AMORTIZATION SCHEDULES

## SCHEDULE OF AMORTIZATION OF \$348,500 OUTSTANDING WATERWORKS REFUNDING REVENUE BONDS OF 2009

Payable from Net Revenues of the Water Utility

#### Dated June 1, 2009

Payment	]	Principal	Interest			]	Bond Year				
Date		Balance	Rate	]	Principal Interest		Total		Total		
7/1/2021						\$	5,488.89	\$	5,488.89		
1/1/2022	\$	348,500	3.15%	\$	65,500		5,488.89		70,988.89	\$	76,477.78
7/1/2022							4,457.26		4,457.26		
1/1/2023		283,000	3.15%		67,500		4,457.26		71,957.26		76,414.52
7/1/2023							3,394.13		3,394.13		
1/1/2024		215,500	3.15%		69,500		3,394.13		72,894.13		76,288.26
7/1/2024							2,299.50		2,299.50		
1/1/2025		146,000	3.15%		72,000		2,299.50		74,299.50		76,599.00
7/1/2025							1,165.50		1,165.50		
1/1/2026		74,000	3.15%		74,000		1,165.50		75,165.50		76,331.00
TOTALS				\$	348,500	\$	33,610.56	\$	382,110.56	\$	382,110.56

# SCHEDULE OF AMORTIZATION OF \$920,000 OUTSTANDING

WATERWORKS REVENUE BONDS, SERIES 2010

Payable from Net Revenues of the Water Utility

## Dated May 27, 2010

Payment	Р	rincipal	Interest	Debt Service						Bond Year	
Date	I	Balance	Rate		Principal		Interest		Total		Total
7/1/2021						\$	13,432.00	\$	13,432.00		
1/1/2022	\$	920,000	2.92%	\$	90,000		13,432.00		103,432.00	\$	116,864.00
7/1/2022							12,118.00		12,118.00		
1/1/2023		830,000	2.92%		95,000		12,118.00		107,118.00		119,236.00
7/1/2023							10,731.00		10,731.00		
1/1/2024		735,000	2.92%		95,000		10,731.00		105,731.00		116,462.00
7/1/2024							9,344.00		9,344.00		
1/1/2025		640,000	2.92%		100,000		9,344.00		109,344.00		118,688.00
7/1/2025							7,884.00		7,884.00		
1/1/2026		540,000	2.92%		100,000		7,884.00		107,884.00		115,768.00
7/1/2026							6,424.00		6,424.00		
1/1/2027		440,000	2.92%		105,000		6,424.00		111,424.00		117,848.00
7/1/2027							4,891.00		4,891.00		
1/1/2028		335,000	2.92%		110,000		4,891.00		114,891.00		119,782.00
7/1/2028							3,285.00		3,285.00		
1/1/2029		225,000	2.92%		110,000		3,285.00		113,285.00		116,570.00
7/1/2029							1,679.00		1,679.00		
1/1/2030		115,000	2.92%		115,000		1,679.00		116,679.00		118,358.00
TOTALS				\$	920,000	\$	139,576.00	\$	1,059,576.00	\$	1,059,576.00

## SCHEDULE OF AMORTIZATION OF \$280,000 OUTSTANDING WATERWORKS REVENUE BONDS, SERIES 2010B

Payable from Net Revenues of the Water Utility

#### Dated December 23, 2010

Payment	1	Principal	Interest			Bond Year					
Date		Balance	Rate	I	Principal		Interest		Total		Total
7/1/2021						\$	7,210.00	\$	7,210.00		
1/1/2022	\$	280,000	5.15%	\$	65,000		7,210.00		72,210.00	\$	79,420.00
7/1/2022							5,536.25		5,536.25		
1/1/2023		215,000	5.15%		70,000		5,536.25		75,536.25		81,072.50
7/1/2023							3,733.75		3,733.75		
1/1/2024		145,000	5.15%		70,000		3,733.75		73,733.75		77,467.50
7/1/2024							1,931.25		1,931.25		
1/1/2025		75,000	5.15%		75,000		1,931.25		76,931.25		78,862.50
TOTALS				\$	280,000	\$	36,822.50	\$	316,822.50	\$	316,822.50

Per the Official Statement dated December 14, 2010

## SCHEDULE OF AMORTIZATION OF \$1,188,000 OUTSTANDING WATERWORKS REVENUE BONDS, SERIES 2012

Payable from Net Revenues of the Water Utility

### Dated December 13, 2012

Payment	Principal	Interest		Debt Service	Debt Service				
Date	Balance	Rate	Principal	Interest	Total	Total			
7/1/2021				\$ 15,978.60	\$ 15,978.60				
1/1/2022	\$ 1,188,000	2.69%	\$ 20,000	15,978.60	35,978.60	\$ 51,957.20			
7/1/2022	. , ,		. ,	15,709.60	15,709.60	. ,			
1/1/2023	1,168,000	2.69%	17,000	15,709.60	32,709.60	48,419.20			
7/1/2023				15,480.95	15,480.95				
1/1/2024	1,151,000	2.69%	24,000	15,480.95	39,480.95	54,961.90			
7/1/2024				15,158.15	15,158.15				
1/1/2025	1,127,000	2.69%	21,000	15,158.15	36,158.15	51,316.30			
7/1/2025				14,875.70	14,875.70				
1/1/2026	1,106,000	2.69%	49,000	14,875.70	63,875.70	78,751.40			
7/1/2026				14,216.65	14,216.65				
1/1/2027	1,057,000	2.69%	124,000	14,216.65	138,216.65	152,433.30			
7/1/2027				12,548.85	12,548.85				
1/1/2028	933,000	2.69%	127,000	12,548.85	139,548.85	152,097.70			
7/1/2028				10,840.70	10,840.70				
1/1/2029	806,000	2.69%	135,000	10,840.70	145,840.70	156,681.40			
7/1/2029				9,024.95	9,024.95				
1/1/2030	671,000	2.69%	138,000	9,024.95	147,024.95	156,049.90			
7/1/2030				7,168.85	7,168.85				
1/1/2031	533,000	2.69%	262,000	7,168.85	269,168.85	276,337.70			
7/1/2031				3,644.95	3,644.95				
1/1/2032	271,000	2.69%	271,000	3,644.95	274,644.95	278,289.90			
TOTALS			\$ 1,188,000	\$ 269,295.90	\$ 1,457,295.90	\$ 1,457,295.90			

#### SCHEDULE OF COMBINED DEBT SERVICE

Payable from Net Revenues of the Water Utility

Payment Date	2009 Bonds		2010 Bonds	 2010B Bonds	 2012 Bonds	Combined Debt Service		Bond Year bebt Service
7/1/2021	\$ 5,488	.89 \$	13,432.00	\$ 7,210.00	\$ 15,978.60	\$ 42,109.49		
1/1/2022	70,988	.89	103,432.00	72,210.00	35,978.60	282,609.49	\$	324,718.98
7/1/2022	4,457	.26	12,118.00	5,536.25	15,709.60	37,821.11		
1/1/2023	71,957	.26	107,118.00	75,536.25	32,709.60	287,321.11		325,142.22
7/1/2023	3,394	.13	10,731.00	3,733.75	15,480.95	33,339.83		
1/1/2024	72,894	.13	105,731.00	73,733.75	39,480.95	291,839.83		325,179.66
7/1/2024	2,299	.50	9,344.00	1,931.25	15,158.15	28,732.90		
1/1/2025	74,299	.50	109,344.00	76,931.25	36,158.15	296,732.90		325,465.80
7/1/2025	1,165	.50	7,884.00		14,875.70	23,925.20		
1/1/2026	75,165	.50	107,884.00		63,875.70	246,925.20		270,850.40
7/1/2026			6,424.00		14,216.65	20,640.65		
1/1/2027			111,424.00		138,216.65	249,640.65		270,281.30
7/1/2027			4,891.00		12,548.85	17,439.85		
1/1/2028			114,891.00		139,548.85	254,439.85		271,879.70
7/1/2028			3,285.00		10,840.70	14,125.70		
1/1/2029			113,285.00		145,840.70	259,125.70		273,251.40
7/1/2029			1,679.00		9,024.95	10,703.95		
1/1/2030			116,679.00		147,024.95	263,703.95		274,407.90
7/1/2030					7,168.85	7,168.85		
1/1/2031					269,168.85	269,168.85		276,337.70
7/1/2031					3,644.95	3,644.95		
1/1/2032				 	 274,644.95	 274,644.95		278,289.90
TOTALS	\$ 382,	111 \$	1,059,576	\$ 316,823	\$ 1,457,295.90	\$ 3,215,804.96	\$ .	3,215,804.96

# SCHEDULE OF AMORTIZATION OF \$2,090,000 OUTSTANDING SEWAGE WORKS REFUNDING REVENUE BONDS, SERIES 2018

Payable from Net Revenues of the Wastewater Utility

## Dated April 12, 2018

Payment	Principal	Interest			Bond Year				
Date	Balance	Rate	 Principal	Interest		Total		Total	
4/1/2021	\$ 2,090,000	4.00%	\$ 385,000	\$	36,400.00	\$	421,400.00	\$	421,400.00
10/1/2021 4/1/2022	1,705,000	4.00%	405,000		28,700.00 28,700.00		28,700.00 433,700.00		462,400.00
10/1/2022 4/1/2023	1,300,000	2.50%	420,000		20,600.00 20,600.00		20,600.00 440,600.00		461,200.00
10/1/2023 4/1/2024	880,000	4.00%	430,000		15,350.00 15,350.00		15,350.00 445,350.00		460,700.00
10/1/2024 4/1/2025	450,000	3.00%	 450,000		6,750.00 6,750.00		6,750.00 456,750.00		463,500.00
TOTALS			\$ 2,090,000	\$	179,200.00	\$	2,269,200.00	\$	2,269,200.00

### SCHEDULE OF AMORTIZATION OF \$2,635,000 OUTSTANDING STORMWATER DISTRICT REVENUE BONDS, SERIES 2017

Payable from Net Revenues of the Stormwater Utility

#### Dated June 20, 2017

Payment	Principal	Interest			]	Bond Year			
Date	Balance	Rate	ł	Principal		Interest	 Total		Total
2/1/2021	\$ 2,635,000	1.750%	\$	5,000	\$	43,100.02	\$ 48,100.02		
8/1/2021	2,630,000	1.750%		5,000		43,056.27	48,056.27	\$	96,156.29
2/1/2022	2,625,000	2.000%		5,000		43,012.52	48,012.52		
8/1/2022	2,620,000	2.000%		5,000		42,962.52	47,962.52		95,975.04
2/1/2023	2,615,000	2.000%		5,000		42,912.52	47,912.52		
8/1/2023	2,610,000	2.000%		5,000		42,862.52	47,862.52		95,775.04
2/1/2024	2,605,000	2.250%		5,000		42,812.52	47,812.52		
8/1/2024	2,600,000	2.250%		5,000		42,756.27	47,756.27		95,568.79
2/1/2025	2,595,000	2.250%		5,000		42,700.02	47,700.02		
8/1/2025	2,590,000	2.250%		5,000		42,643.77	47,643.77		95,343.79
2/1/2026	2,585,000	2.750%		10,000		42,587.52	52,587.52		
8/1/2026	2,575,000	2.750%		10,000		42,450.02	52,450.02		105,037.54
2/1/2027	2,565,000	2.750%		10,000		42,312.52	52,312.52		
8/1/2027	2,555,000	2.750%		10,000		42,175.02	52,175.02		104,487.54
2/1/2028	2,545,000	2.750%		10,000		42,037.52	52,037.52		
8/1/2028	2,535,000	3.000%		115,000		41,900.02	156,900.02		208,937.54
2/1/2029	2,420,000	3.000%		120,000		40,175.02	160,175.02		
8/1/2029	2,300,000	3.000%		120,000		38,375.02	158,375.02		318,550.04
2/1/2030	2,180,000	3.000%		120,000		36,575.02	156,575.02		
8/1/2030	2,060,000	3.000%		120,000		34,775.02	154,775.02		311,350.04
2/1/2031	1,940,000	3.000%		125,000		32,975.02	157,975.02		
8/1/2031	1,815,000	3.000%		125,000		31,100.02	156,100.02		314,075.04
2/1/2032	1,690,000	3.000%		130,000		29,225.02	159,225.02		
8/1/2032	1,560,000	3.000%		130,000		27,275.02	157,275.02		316,500.04
2/1/2033	1,430,000	3.125%		135,000		25,325.02	160,325.02		
8/1/2033	1,295,000	3.125%		135,000		23,215.64	158,215.64		318,540.66
2/1/2034	1,160,000	3.125%		135,000		21,106.26	156,106.26		
8/1/2034	1,025,000	3.125%		140,000		18,996.88	158,996.88		315,103.14
2/1/2035	885,000	3.375%		140,000		16,809.38	156,809.38		
8/1/2035	745,000	3.375%		145,000		14,446.88	159,446.88		316,256.26
2/1/2036	600,000	4.000%		145,000		12,000.00	157,000.00		
8/1/2036	455,000	4.000%		150,000		9,100.00	159,100.00		316,100.00
2/1/2037	305,000	4.000%		150,000		6,100.00	156,100.00		
8/1/2037	155,000	4.000%		155,000		3,100.00	 158,100.00		314,200.00
TOTALS			\$	2,635,000	\$ 1	,102,956.79	\$ 3,737,956.79	\$ .	3,737,956.79

Per the Official Statement dated June 7, 2017

# SCHEDULE OF AMORTIZATION OF \$1,235,000 OUTSTANDING STORMWATER DISTRICT REFUNDING REVENUE BONDS, SERIES 2017

Payable from Net Revenues of the Stormwater Utility

### Dated December 28, 2017

Payment	Principal	Interest	Debt Service							Bond Year
Date	Balance	Rate	]	Principal		Interest		Total		Total
2/1/2021	\$ 1,235,000	3.150%	\$	\$ 75,000		19,451.25	\$	94,451.25		
8/1/2021	1,160,000	3.150%		75,000		18,270.00		93,270.00	\$	187,721.25
2/1/2022	1,085,000	3.150%		75,000		17,088.75		92,088.75		
8/1/2022	1,010,000	3.150%		75,000		15,907.50		90,907.50		182,996.25
2/1/2023	935,000	3.150%		75,000		14,726.25		89,726.25		
8/1/2023	860,000	3.150%		80,000		13,545.00		93,545.00		183,271.25
2/1/2024	780,000	3.150%		80,000		12,285.00		92,285.00		
8/1/2024	700,000	3.150%		85,000		11,025.00		96,025.00		188,310.00
2/1/2025	615,000	3.150%		85,000		9,686.25		94,686.25		
8/1/2025	530,000	3.150%		90,000		8,347.50		98,347.50		193,033.75
2/1/2026	440,000	3.150%		85,000		6,930.00		91,930.00		
8/1/2026	355,000	3.150%		85,000		5,591.25		90,591.25		182,521.25
2/1/2027	270,000	3.150%		90,000		4,252.50		94,252.50		
8/1/2027	180,000	3.150%		90,000		2,835.00		92,835.00		187,087.50
2/1/2028	90,000	3.150%	_	90,000	_	1,417.50		91,417.50		91,417.50
TOTALS			\$	1,235,000	\$	161,358.75	<b>\$</b> 1	1,396,358.75	\$	1,396,358.75

Per the Gateway Debt Report, with adjustments